The preparation of this document was financially aided through federal grants from the Appalachian Regional Commission and the Economic Development Administration.
# Table of Contents

Appalachian Regional Commission Strategic Goals and Objectives .............................................. 1
Area Development Projects/Local Access Roads Criteria ............................................................ 2
Priority List – Area Development Projects .................................................................................... 3
Priority List – Local Access Road Projects .................................................................................. 5
Preliminary Project Descriptions .................................................................................................... 7
Springs Road Grantsville Development - Utilities ........................................................................... 8
Workplace-Based Assessments to Meet Employer Needs ................................................................. 9
Locust Grove Sewage Improvements – Phase I - Construction ...................................................... 10
Garrett College Open Educational Resources Initiative ................................................................. 11
Town of Boonsboro, Inflow & Infiltration (I&I), Phase II ................................................................. 12
Frostburg Hillside Lift Connector: Depot to Main Street ................................................................. 13
Garrett College IT Infrastructure .................................................................................................... 14
Wastewater Collection System Rehabilitation ................................................................................ 15
Garrett County Lighthouse, Inc. Electronic Health Record System .............................................. 16
Town of Hancock Sewer Rehabilitation ........................................................................................ 17
Keyser's Ridge Business Park – Waste Water Treatment Plant – R2 ............................................ 18
Active Learning Labs – Beall, Cash Valley and Mount Savage Elementary Schools .................. 19
WCPS PreK-12 Environmental Literacy Enhancement and Expansion ........................................ 20
Collection Preservation / Air Conditioning ...................................................................................... 21
Sludge De-watering Facility – Volute Press – Boonsboro, MD ...................................................... 22
Allied Health Workforce Development Program Enhancement ................................................. 23
Third Parking Deck ....................................................................................................................... 24
The Bishop Walsh School Advanced Placement Online Textbook Project .................................. 25
Blue Mountain Estates Senior Community .................................................................................... 26
Wright Road Relocation Phase I .................................................................................................... 27
Grantsville Commercial Development – Local Access Road ...................................................... 28
Frostburg Gateway Enhancement Project at Braddock Road – Phase III .................................... 29
Professional Court Widening: Eastern Boulevard Improvements ............................................. 30
Boonsboro Connector (MD68 – MD34) Phase I ......................................................................... 31
Eastern Boulevard Extension Phase I ............................................................................................ 32
Wright Road Relocation Phase II ................................................................................................... 33
East School Lane Access Road ..................................................................................................... 34
ARC Goals and Objectives FY2019 ............................................................................................... 35
Project Package FY20 Timeline, Review and Selection Process ............................................... 41
ARC STRATEGIC GOALS

ARC’s mission is to innovate, partner, and invest to build community capacity and strengthen economic growth in Appalachia.

The Appalachian Regional Commission (ARC) is a regional economic development agency that represents a partnership of federal, state, and local government. Established by an act of Congress in 1965, ARC is composed of the governors of the 13 Appalachian states and a federal co-chair, who is appointed by the president. Local participation is provided through multi-county local development districts. ARC invests in activities that address the five goals identified in the Commission’s strategic plan:

1 Economic Opportunities
   Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy.

2 Ready Workforce
   Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.

3 Critical Infrastructure
   Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

4 Natural and Cultural Assets
   Strengthen Appalachia’s community and economic development potential by leveraging the Region’s natural and cultural heritage assets.

5 Leadership and Community Capacity
   Build the capacity and skills of current and next-generation leaders and organizations to innovate, collaborate and advance community and economic development.

Each year ARC provides funding for several hundred investments in the Appalachian Region, in areas such as business development, education and job training, telecommunications, infrastructure, community development, housing, and transportation. These projects create thousands of new jobs; improve local water and sewer systems; increase school readiness; expand access to health care; assist local communities with strategic planning; and provide technical and managerial assistance to emerging businesses.
Area Development Projects Criteria

- Projects consistent with the 2019 Maryland Strategy Statement will be given priority. Some of these projects include Technology Development, Broadband, Education, Workforce Training, Energy, Health Care and Traditional Infrastructure.
- The project should be able to demonstrate measurable outcomes and/or economic impact.
- The project is consistent with the new ARC Goals and Objectives and Strategies when completing the Preliminary Project Description (PPD).
- Matching Funds for projects must be in place and committed at the time of application to Appalachian Regional Commission.
- References should be made to any plan and/or economic documents that show the project is part of an overall plan for stimulating economic development.

Local Access Roads Criteria

- Funds are not to be used for simple resurfacing or overlays of existing roadways or city streets that could be considered a maintenance issue unless substantial new economic development (e.g., new jobs created) as part of an economic development plan or new businesses to move in as a result of the project.
- Note that serving (x) number of existing businesses from existing roads is not considered as economic development unless existing businesses state that their business will be closed or moved elsewhere if the existing road will not be improved. Or the roadway is being improved to accommodate new businesses by make existing unoccupied buildings more attractive for redevelopment purposes. In this case, it is better to have committed new businesses indicating (x) number of jobs will created.
- Applications should include the quantified economic benefit of the road project and the need for sustaining or attracting businesses.
- Support letters from the affected business and industry specifically stating the work is necessary to create new jobs or retaining businesses.
- Must show specific number of jobs created or retained due directly from the project and how the numbers were compiled.
- References should be made to any plan and/or economic documents that show the project is part of an overall plan for stimulating economic development.
## PRIORITY LIST FY 2020

### AREA DEVELOPMENT PROJECTS

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## PRIORITY LIST - AREA DEVELOPMENT PROJECTS

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PRELIMINARY

PROJECT

DESCRIPTIONS
Preliminary Project Description

Project Name: Springs Road Grantsville Development - Utilities

Applicant: Board of County Commissioners
Garrett County Government
Contact: Cindy Sharon
Department of Economic Development

County: Garrett
Phone: 301-334-1990
Email: csharon@garrettcounty.org

Project Description:
The “Springs Road Grantsville Development – Utilities” project implements an initiative to attract businesses, jobs, and workers and to increase access to critical infrastructure in a targeted Sustainable Community and Opportunity Zone, further stimulating investment and economic growth. This project will (a) provide source water to serve businesses and residents; (b) install sewer system to serve business and residents; and (c) secure additional engineering services.

Garrett Ventures, Inc., an affiliate of Garrett County Community Action Committee, Inc., and owner of 8.65 acres (Parcel 386) adjacent to Springs Road, commits to selling its acreage for Town Center development, already having been contacted by a builder to purchase a lot to construct market rate rental housing. Supporting an application is a rental analysis; letters of support with outcomes; an estimate documenting construction outputs, maps depicting this project site in designated targeted areas; and excerpts of multiple strategic plans aligning, or specifically referencing, this Springs Road development.

Implementing the Town of Grantsville’s Sustainable Communities planning initiatives will enhance and maintain job creation, economic growth, and workforce housing with the potential for amplified returns resulting from its recent designation for an Opportunity Zone. This area on Springs Road, Grantsville, Maryland, is designated as “Town Center,” and located just off of the National Road and adjacent Interstate 68, a prime area for regional growth.

ARC Goals to Be Addressed, Objectives, and Strategy:
ARC Investment Goal 1: Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy
State Objective 1.3: Carry on a comprehensive economic development planning effort for the region
State Strategy 1.3.2: Implement Sustainable Communities planning initiatives in order to enhance and maintain job creation and economic growth

Proposed Basic Agency (Construction Projects Only): MD DHCD
Proposed Funding Sources:
ARC AD $ 197,500
Local/State $ 197,500
TOTAL $ 395,000
Preliminary Project Description

**Project Name:** Workplace-Based Assessments to Meet Employer Needs  
**Applicant:** Hagerstown Community College  
**Contact:** Anne Shepard  
**County:** Washington  
**Phone:** 240-500-2557  
**Email:** afshepard@hagerstowncc.edu

**Project Description:**
Although various groups in Hagerstown/Washington County, including HCC, work to address problems related to matching employee skills to employer needs, more work still needs to be done. Washington County continues to lag behind the rest of the state and nation in terms of both economic development and educational attainment. According to the U.S. Census Bureau, 13.2% of county residents live in poverty, compared to 9.2% of Maryland residents. Economic development and educational attainment are linked in that employers tend to locate near places where they are sure to find a skilled workforce. This is not to say, however, that a four-year or even two-year degree is required for every job. Still, some education beyond high school, if tied to employer needs and likely to lead to good-paying jobs, can benefit everyone who undertakes it, as well as the communities in which they live. According to the U.S. Census Bureau, average annual family income for high school graduates nationwide is $69,016, compared to $82,500 for those with some college.

With the grant-supported effort outlined here, HCC will improve job training programs and employee-employer fit, leading to greater economic development opportunities, by accomplishing the following:

A. Offer more employment-focused training and assessment.
B. Continue and improve community outreach to help foster interest in "new generation" manufacturing jobs and programs as good employment opportunities.
C. Improve HCC equipment/lab space to address employer needs for manufacturing-related training in particular.

Related activities include offering new workplace skills assessments for students (as well as, if needed, related instruction that helps them achieve skill levels needed by employers), working with employers to help match available jobs to students’ skills (job profiling), conducting community outreach to grow interest in manufacturing jobs in particular, and equipping a more extensive lab to meet student needs for hand-on instruction. HCC expects to complete workplace-based assessments and/or certification tests with at least 600 learners during the grant period. In addition, at least 600 students will benefit from new equipment in classes and/or demonstrations conducted to generate interest in manufacturing-related careers.

**ARC Goals to Be Addressed, Objectives, and Strategy**
**ARC Investment Goal 2 – Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.**

**State Objective 2.5:** The percentage of Appalachian workers receiving advanced skills training will equal or exceed the national average.

**State Strategy 2.5.2:** Development of new education programs that will lead to the development of the new skills necessary in the 21st century.

**Proposed Basic Agency (Construction Projects Only):**
**Proposed Funding Sources:**

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<td><strong>Total Cost</strong></td>
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Preliminary Project Description

**Project Name:** Locust Grove Sewage Improvements - Phase 1 - Construction
**Applicant:** Allegany County
**County:** Allegany
**Contact:** David K. Nedved
**Phone:** 301-777-5967
**Email:** dnedved@alleganygov.org

**Project Description:**
The Locust Grove Sewage Pumping Station was built in 1975 and the LaVale Sewage Pumping Station was built in 1965. A Preliminary Design Engineer's Report was completed in 2017 recommending the Locust Grove Sewage Pumping Station be replaced with a larger capacity station able to accommodate flow from both pumping stations. Currently the Locust Grove Sewage Pumping Station pumps 3.2 million gallons daily. The new pump station will be able to pump 8.8 million gallons daily.

Together the two sewage systems serve an estimated 769 employers, 27% of the employers in Allegany County, that employ an estimated 10,351 employees or 30% of the County's workforce. This includes Frostburg State University, 2 business parks, 9 shopping centers with over a million square feet, 57 restaurants and 12 car dealerships. The economic impact of Frostburg State University is 121 million dollars to just Allegany County. The $58 million Center for Communications and Information Technology opened in September 2014. Other new facilities include a Geochemistry Laboratory, Education and Health Sciences Building, and a new residence hall. The shopping centers include one with 54,000 square feet that was added in November 2015.

Allegany County has been facing a shortage in jobs for its available workforce since the late 1970s through the mid-1980s when major industries such as PPG, Celanese and Kelly-Springfield all closed. Improving our wastewater systems is one primary way to retain jobs and allow for job growth.

To retain and create jobs and encourage future development in the I-68 East Labor Shed, by upgrading the sewage pumping station that serves 769 employers, employing 10,351 residents.

Partially funded by an ARC grant, a Cluster Target Industry Study of the Interstate 68 Region was done in June 2018. It showed that Allegany County employers mostly employ residents from Allegany County (63.1%) but at least a fourth are from other adjacent Appalachian counties. These counties are Mineral (10.5%) in West Virginia, Garrett (4.9%) in Maryland, Bedford (4.0%) and Somerset (2.8%) in Pennsylvania, Washington (1.7%) in Maryland, and Hampshire (.9%) in West Virginia.

The added capacity for the pumping stations will allow 27% of the employers in Allegany County to keep expanding to employ more than the 10,351 employees they currently employ.

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

**State Objective 3.6:** Improve and Develop modern water and wastewater systems.

**State Strategy 3.63:** Develop and improve wastewater systems to ensure the proper disposal of waste.

**Proposed Basic Agency (Construction Projects Only):** MD DHCD

**Proposed Funding Sources:**

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Preliminary Project Description

Project Name: Garrett College Open Educational Resources Initiative
Applicant: Garrett College
Contact: Kearstin Hinebaugh
County: Garrett
Phone: 301-387-3131
Email: kearstin.hinebaugh@garrettcollege.edu

Project Description:
Open Education Resources (OER) are free and open licensed educational materials that can be used for teaching, learning, research and related purposes (Creative Commons). Items that are considered OER materials are those that can be used and reused without charge, for example: full courses, course materials, modules, textbooks, streaming videos, tests, software, and many other tools.

While the OER conversion can dramatically reduce, or in some cases completely eliminate student costs for textbooks and other materials, faculty have to expend a considerable amount of time outside of their regular hours, to convert their courses to OER. Many of the support materials that faculty receive from textbook publishers (test banks, assessment plans, auxiliary materials) must be produced by faculty members themselves when they convert to OER. Most educational institutions are finding that OER conversions can only be brought to scale by incentivizing the process.

The Garrett College administration has set a goal of having at least three academic programs (with courses included in the Garrett County Public Schools’ Dual-Enrollment Program) and approximately 35 additional courses converted to OER by the end of Fiscal Year 2021. Under this program, Garrett College expects this conversion to require $59,000 over FY20 and FY21 to accomplish the transformation. The college is seeking a funding partnership between Garrett College and the Appalachian Regional Commission, with ARC providing 50 percent and GC committed funds providing the 50 percent local match.

The addition of open educational resources can increase student accessibility for courses at Garrett College, Garrett County Public School System high school students participating in the Dual-Enrollment Program with Garrett College will also benefit from low or no cost textbooks for their college courses along with the Garrett County Commissioners’ Scholarship. This OER Initiative meets the ARC Investment Goal for a ready workforce by providing increased educational opportunities and success through textbooks savings. It also increases access for Appalachian high school students in postsecondary education by reducing or removing textbook costs, meeting State Objective 2.4. State Strategy 2.4.2 would be met for all college students for increased postsecondary access and for success by reducing these college costs.

ARC Goals to Be Addressed, Objectives, and Strategy:
ARC Investment Goal 2: Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia
State Objective 2.4: Appalachian high school students will have access to both school-to-work and postsecondary education compatible with real-world needs, technology applications, and academic preparation
State Strategy 2.4.2: Work to create programs directed toward postsecondary access and success

Proposed Basic Agency (Construction Projects Only):

Proposed Funding Sources:

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Preliminary Project Description

**Project Name:** Town of Boonsboro, Inflow & Infiltration (I&I), Phase II

**Applicant:** Town of Boonsboro

**Contact:** Paul Mantello, Town Manager

**County:** Washington

**Phone:** 301-432-5141

**Email:** townmanager@townofboonsboro.com

**Project Description:**
The Town of Boonsboro’s sewer infrastructure, dating back to the late 1920’s, currently serves a population of approximately 3,600, with a projection to serve approximately 6,000 in the next 20 years. In 2009 when the Town transitioned from a lagoon sewage system to a bio-enhanced nutrient reduction wastewater treatment plant the Town incurred debt and a more costly means of treating sewage. This type of wastewater treatment is not only more expensive but also very sensitive to the amount of inflows entering into the system. The inflow and infiltration (I&I) into our sewer mains causes the wastewater flows to triple during rain events. The excessive and record rainfall the area experienced during the 2018 calendar year resulted in a particularly challenging year for the operation of our wastewater treatment plant, as the I&I issue was both exacerbated and magnified.

In 2016, with an award of $150,000 from the ARC, the Town of Boonsboro was able to complete Phase I of an inflow & infiltration improvement project that included cleaning and videoing over 30,000 linear feet of sewer mains and lining almost 6,000 feet of known mains with infiltration. The videoing of the sewer mains identified additional areas that are in need of lining work in order to reduce the infiltration into Boonsboro’s municipal wastewater system.

Phase II of the I&I project proposes to line known areas of infiltration in the sewer mains and laterals, including those identified in Phase I of the project, utilizing the cast in place lining method. It also proposes to rehabilitate manholes with apoxy mortar. The proposed ARC project is imperative to the functionality of our sewer system and furthers our efforts to reduce inflow and infiltration into our wastewater system.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

**State Objective 3.6:** Improve and Develop modern water and wastewater systems.

**State Strategy 3.6.3:** Develop and improve wastewater systems to ensure the proper disposal of waste.

**Proposed Basic Agency:** Boonsboro Municipal Utilities Commission/MD DHCD

**Proposed Funding Sources:**
- Town of Boonsboro $150,000
- ARC $150,000
- Total Cost $300,000
Preliminary Project Description

**Project Name:** Frostburg Hillside Lift Connector: Depot to Main Street  
**Applicant:** City of Frostburg  
**Contact:** Elizabeth Stahlman

**County:** Allegany  
**Phone:** 301-689-6000 ext. 105  
**Email:** estahlman@frostburgcity.org

**Project Description:**
The City of Frostburg is a Trail Town along the Great Allegheny Passage and is also the terminus destination of the Western Maryland Scenic Railroad. These two attractions are anticipated to bring over 50,000 tourists to the City of Frostburg in 2019. Frostburg’s Central Business District is located on Main Street and surrounding streets, and consists of many successful locally-owned retail shops, restaurants and bars. Although Frostburg is not primarily a “tourist town”, the revenue generated by local businesses from tourism activities is a significant part of their success.

A challenge in accommodating the tourists in Frostburg is the elevation difference between the Frostburg Depot and Main Street. Currently, there is a staircase and a sidewalk that visitors can use to climb an elevation of over 100 feet in less than 600 feet distance. Neither of these options are handicap accessible nor are they practical for visitors that are elderly or not physically fit.

The proposed project is to construct a walking path and an outdoor inclined lift system that would be ADA accessible. It would connect the Depot to Main Street via an outdoor hillside lift system system approximately 200 feet in length and would be designed to accommodate 6 to 8 passengers at a time. At the uphill end of the outdoor hillside lift system, a landing area would be constructed on City property, near the rear of a prominent historic building on Main Street, the Nickel Building. A nearly level path would then be constructed between the landing area an Main Street, directing visitors to the center of the central business district on Main Street.

This system would be run by the passengers in the lift system’s car and therefore would not require staffing. It would be available for use during daylight hours and during the evening for special events. This would overcome the elevation barrier and make it possible for many more visitors to patronize the buildings on Main Street, and the “ride” itself would be an attraction in the City. Previously, the City hired the County Trolley to shuttle visitors from the Frostburg Train Depot to Main Street, but that Trolley has been decommissioned and has resulted in a ongoing expense of paying for a bus and driver, 2-5 days a week. This project will provide a much better visitor experience and significantly reduce recurring costs to Frostburg for transportation services.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 1:** Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy

**State Objective 1.4:** Stimulate development of the central business districts of the region’s municipalities and support projects, which will enhance the long-term development of the CBD areas.

**State Strategy: 1.4.2:** Provide the necessary infrastructure for reuse and/or redirect the use of downtown areas.

**Proposed Basic Agency (Construction Projects Only):** Maryland DHCD

**Proposed Funding Sources and Amounts:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Grant Sources</td>
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<tr>
<td>Local Sources</td>
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<tr>
<td>ARC</td>
<td>$235,000</td>
</tr>
<tr>
<td>Total Cost</td>
<td>$470,000</td>
</tr>
</tbody>
</table>
Project Name: Garrett College IT Infrastructure
Applicant: Garrett College
Contact: Kearstin Hinebaugh
County: Garrett
Phone: 301-387-3131
Email: kearstin.hinebaugh@garrettcollege.edu

Project Description:
Over the last two years, the Appalachian Regional Commission has made a significant positive impact on Garrett College by providing funding for the College’s technology infrastructure. ARC’s matching funding for a 3-D dissection table provided a state-of-the-art education tool that no other Maryland college had at the time. In addition, matching funding of two bundled technology infrastructure projects allowed the College to move forward with much-needed IT infrastructure updates.

I would like to ask ARC to consider a third bundled technology infrastructure project for matching funding. This project would continue the College’s efforts to implement technology refresh that has been greatly needed and which the GC administration is forcefully addressing. The college is requesting $49,900 as an ARC match to College funding for the following IT infrastructure needs, broken out into component pieces. The component pieces are listed by the order of importance based on how directly they impact student access to technology critical to student success.

Project Explanation Cost IT Priorities
1. Classroom Computers: Replace 29 student computers and 1 instructor computer. Due to the age of the computers, laptop batteries can no longer hold chargers and funding is necessary for the college to efficiently carry on its academic programs. $36,000
2. Cisco Voice Router: 2 routers to be used for VOIP connections for voice. The routers control all telephone traffic in and out of the college. $10,000
3. Administrative Laptops and Docking Stations: 10 laptops and docks as replacements for use in offices running outdated machines with batteries that will not hold charges. $12,500
4. Dell Server Replacement: Current servers at 5 years old and at end of life. This purchase will allow the College to proactively maintain the server infrastructure. $24,000
5. Security Access Control Software: This software is used to control door locks across campus. The upgrade will provide security with remote access to the doors via cell phone. In the event of an emergency, security could lock down the campus via cell phone. $10,000
6. Press Box Sound System: The current system, needed by the baseball and softball programs, is unusable and in need of replacement. $7,300

ARC Goals to Be Addressed, Objectives, and Strategy:
ARC Investment Goal 3: Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.
State Objective 3.1: Continue the development of a modern communication network that includes voice, data, and video and provide the native human resources necessary to maintain these networks.
State Strategy 3.1.1: Provide the basic infrastructure necessary for the public sector to develop and maintain a communication network.

Proposed Basic Agency (Construction Projects Only):
Proposed Funding Sources:
ARC $49,900
Garrett College $49,900
TOTAL $99,800
Preliminary Project Description

**Project Name:** Wastewater Collection System Rehabilitation  
**Applicant:** City of Hagerstown Utilities Department  
**County:** Washington  
**Contact:** Nancy Hausrath

**Phone:** 301-739-8577 x563  
**Email:** nhausrath@hagerstownmd.org

**Project Description:**
This is a multi-phase project to correct inflow and infiltration (I&I) from entering the City of Hagerstown's Wastewater Collection System. Removal of I&I is a critical aspect of our efforts to improve the capacity of the City's Wastewater Treatment Plant because expansion efforts are limited by the State of Maryland’s wastewater treatment plant National Pollutants Discharge Elimination System (NPDES) Permits. As a result of these I&I correction activities, the City will gain additional capacity at the wastewater plant which in turn will allow us to accommodate new growth and economic development opportunities in our community. In addition, these activities provide environmental benefits to the Chesapeake Bay Watershed and local tributaries by assisting in the reduction of the threat of wastewater overflows from the City of Hagerstown’s Collection System and Wastewater Treatment Plant system. The City is requesting $200,000 in ARC funding and will match $200,000 for a total project cost of $400,000.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

**State Objective 3.6:** Improve and Develop modern water and wastewater systems.

**State Strategy 3.6.3:** Develop and improve wastewater systems to ensure the proper disposal of waste.

**Proposed Basic Agency (Construction Projects Only):** DHCD

**Proposed Funding Sources:**
- City of Hagerstown: $200,000
- ARC: $200,000
- Total Cost: $400,000
Preliminary Project Description

**Project Name:** Garrett County Lighthouse, Inc. Electronic Health Record System

**Applicant:** Garrett County Lighthouse, Inc.

**Contact:** Thomas J. Killian Jr., Executive Director

**County:** Garrett

**Phone:** 301-334-9126

**Email:** thomas.killian@gclighthouse.org

**Project Description:**
The Project of adding an Electronic Health Record (EHR) to the functionality of the Garrett County Lighthouse, Inc. will allow the agency's workforce to have many of the different pieces of information at their fingertips quickly. The ability for the information to get shared quickly allows the organization to work more efficiently with the ever-changing backdrop of the Behavioral Health Services landscape. The information readily available consists of but are not limited to contact information, information about visits to both mental health and physical health providers. It would allow the communication of important information such as allergies, emergency contacts, or even lists of medications. Other information such as insurance information, family history, immunization shots, or other records will be available if known.

There are many benefits to using an EHR in today's society, especially, in the behavioral health services field. EHRs allow the ability for many of the direct support staff to become more mobile with the individuals they serve. This allows the services to get rendered in the community setting providing natural supports for the individuals to build and expand. They also allow the ability to automatically share and update information among different offices and organizations. The retrieval and storage of information becomes more efficient. There comes an ability to aggregate patient data for population health management and quality of care programs. It can help with reducing the redundancy of services provided helping to keep the healthcare cost lower along with longer term potential for medical system cost reduction. Overall it will also allow the easier standardization of services and patient care.

**ARC Goals to Be Addressed, Objectives, and Strategy:**

**ARC Investment Goal 1:** Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy

**State Objective 5.3:** Enhance and strengthen the communication capability of non-profit and government organizations.

**State Strategy 3.1.1:** Provide the basic infrastructure necessary for the public sector to develop and maintain a communication network

**Proposed Basic Agency (Construction Projects Only):**

**Proposed Funding Sources:**

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<tr>
<th>Source</th>
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<td>TOTAL</td>
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Preliminary Project Description

**Project Name:** Town of Hancock Sewer Rehabilitation  
**Applicant:** Town of Hancock  
**County:** Washington  
**Contact:** David Smith  
**Phone:** 301-678-5622

**Project Description:**
The Town of Hancock has a current issue with excessive amounts of inflow and infiltration (I&I) of rainwater and groundwater entering the wastewater collection system. This excessive flow is of concern because it overwhelms the capacity of the system. Because of the topography Hancock relies on multiple pump stations, the ramifications of the excessive flow are a major logistical and financial hardship, causing extra run times of the pumps, staff and resource time, wear and tear on the equipment, and necessitating bypass pumping plans and pump and haul operations at times.

The Town is currently in the preliminary stages of planning and design of replacing the current lagoon sewer treatment system with a state-of-the-art, bio-enhanced nutrient reduction wastewater treatment plant. The large amount of stormwater and groundwater infiltrating into the system will be going through an unnecessary, costly treatment process at the new wastewater treatment plant.

In order to alleviate and correct the I&I, the Town of Hancock has developed a plan to first assess and analyze the Town's sewer infrastructure, and then to rehabilitate the pipelines, manholes and pump station wet wells that have been identified as having the greatest amounts of inflow and infiltration (I&I).

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

**State Objective 3.6:** Improve and Develop modern water and wastewater systems.

**State Strategy 3.6.3:** Develop and improve wastewater systems to ensure the proper disposal of waste.

**Proposed Basic Agency (Construction Projects Only):** DHCD

**Proposed Funding Sources:**

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<th>Source</th>
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Preliminary Project Description

**Project Name:** Keyser's Ridge Business Park – Waste Water Treatment Plant – R2

**Applicant:** Board of County Commissioners  
Garrett County Government

**Contact:** Cindy Sharon  
Department of Economic Development

**County:** Garrett

**Phone:** 301-334-1990

**Email:** csharon@garrettcounty.org

**Project Description:**

With a purpose to create jobs, the construction of the Keyser's Ridge Business Park Waste Water Treatment Plant on National Pike, Grantsville has recently become more critical in that the privately-owned Bruceton Farm Service WWTP under MDE Complaint and Consent Order IS NOW INOPERABLE, with the need to haul waste away from existing businesses. Having recently achieved 100% final design, the final cost estimate anticipates INSUFFICIENT FUNDS TO AWARD CONTRACT for construction, with bids due June 13, 2019, REQUIRING 286 DAYS for substantial construction, with no opportunity to amend the 9/23/2020 EXPIRATION OF EDA-SECURED FUNDING. In addition, residents must utilize septic systems in this Tier II High Quality Watershed feeding Puzzley Run, a designated Use III Trout Stream. This project for the construction of a membrane bioreactor (MBR) system was recently permitted by MDE for construction, along with a new discharge location downstream from Lake Louise. $458,000 is being requested in FY19 ARC AD funding (not awarded to Garrett County projects and to be expedited to award construction in June 2019) to fund a Revision 1 of ARC MD-18747 and $420,600 is being requested in FY20 ARC funds, as follows:

<table>
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<tr>
<th>FY19 $458,000</th>
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<td>$ 3,008,000</td>
<td>$ 291,065</td>
<td>$ 2,716,935*</td>
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*Bid addendum issued to reduce costs with one train at 25,000 gpd to award; contract CO subsequently issued*

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<thead>
<tr>
<th>FY20 $420,600</th>
<th>Awarded</th>
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<td>LOCAL/STATE</td>
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**ARC Goals to Be Addressed, Objectives, and Strategy:**

**ARC Investment Goal 1:** Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy

**State Objective 1.7:** Increase the number of marketable industrial sites within all three counties including the conversion and rehabilitation of vacant industrial facilities.

**State Strategy 1.7.1:** Provide the basic infrastructure to new industrial sites and rehabilitate vacant industrial facilities.

**Proposed Basic Agency (Construction Projects Only):** U.S. EDA

**Proposed Funding Sources:**

- ARC FY20 AD R2 $420,600
- Local/State $420,600
- TOTAL $841,200
Preliminary Project Description

**Project Name:** Active Learning Labs – Beall, Cash Valley and Mount Savage Elementary Schools  
**Applicant:** Allegany County Public Schools  
**County:** Allegany  
**Contact:** Mrs. Nil Grove  
**Phone:** 301-759-2070  
**Email:** nil.grove@acpsmd.org

**Project Description:**
Allegany County Public Schools (ACPS) would like to extend the successful Active Learning Labs (ALL) program to Beall, Cash Valley and Mount Savage Elementary Schools. Each classroom will be customized with equipment that accommodates between 20 to 28 students. Cost per classroom is estimated to be $20,000. ACPS is committed to expanding and sustaining the success of the ALL program as we have realized the increase in attendance, achievement, and engagement of these students and would like to afford this program to additional schools in the county.

The Active Learning Labs (ALL) in the Allegany County Public Schools provide students with opportunities in a technologically rich environment (27 inch touch screen monitor at each specially designed table that seats 4-5 students) to learn content, learn academic and discipline-specific vocabulary, to think critically, to become expert learners, and to learn communication skills that will help prepare them for college and/or careers. ACPS is the first district in Maryland to implement an ALL model. ALL is based upon the Sarasota, Florida Tech Active Learning Labs of Tomorrow Model.

In the ALL in ACPS, we use Fisher and Frey’s Gradual Release of Responsibility Instructional Framework (Focused, Guided, Collaborative, Independent) integrated with the guidelines and check points of Universal Design for Learning. Universal design for learning (UDL) is a framework to improve and optimize teaching and learning for all people based on scientific insights into how students learn.

The ALL program began in the 2015-16 year in grade 4 at the highest poverty school in the district where nearly 90% of the students are economically disadvantaged.

All teachers have received training on the four components of the GRR. All new teachers receive training on the GRR and UDL. The Teacher Observation Tool and Walk-through Protocol are aligned to the GRR and UDL.

Teachers in the ALL classrooms also receive training on the First 20 Days, Instructional Software and Science Probeware. Student collaboration is a key feature within the ALL model. The First 20 Days guides teachers through the collaborative feature of the ALL.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 2:** Ready Workforce - Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia

**State Objective 2.5:** The percentage of Appalachian workers receiving advanced skills training will exceed the national average.

**State Strategy:** 2.5.2: Development of new educational programs that will lead to the development of the new skills necessary in the 21st century.

**Proposed Basic Agency (Construction Projects Only):**

**Proposed Funding Sources and Amounts:**

- Allegany County Public Schools $75,000
- ARC $75,000
- Total Cost $150,000
Preliminary Project Description

Project Name: WCPS PreK-12 Environmental Literacy Enhancement and Expansion
Applicant: Washington County Public Schools
Contact: Yolanda Michelle Harman
County: Washington
Phone: 301-766-2926
Email: harmayol@wcps.k12.md.us

Project Description:
The project entitled "WCPS PreK-12 Environmental Literacy Enhancement and Expansion" would focus on a comprehensive PreK-12 environmental literacy program as required by COMAR that enhances and expands the framework already in existence. The goals of the program would be to:

1) Further develop and refine an Environmental Literacy Plan for WCPS. A draft is currently in place and can be provided.
2) Equip Claud E. Kitchens Outdoor School at Fairview with additional resources including tools of scientists, related literature aligned to grade level, additional learning plans and seeds, and support to expand outreach beyond current programs. Such resources exist but are limited due to allotted funding. We would like to develop Kits-to-Go that WCPS staff could take to off-site areas for train-the-trainer instruction as well as eventual loaner lab kits.
3) Develop Meaningful Watershed Educational Experiences (MWEEs) for every grade level - professional development, transportation, financial support for school-yard extensions, and other related resources. Through grants made possible by Chesapeake Bay Trust and the Fletcher Foundation, the work began over a year ago to build meaningful watershed educational experiences for targeted grades - one at each level: elementary, middle, and high. Those efforts will continue with another two years of full grant funding, again through CBT, and will expand to serve and support teachers and students in all grade levels over the course of the project implementation.
4) Provide support for signage, outdoor classroom spaces, and other learning centers at Fairview to create outdoor learning lab designated areas.
5) Connect students and staff to local, regional, and state careers in STEM and Environmental Science as well as higher ed. programs.

Should WCPS be privileged enough to submit a proposal after the Preliminary Project Description considerations, the designated staff of the Center for Education Services in collaboration with staff at Claud E. Kitchens Outdoor School at Fairview and area agencies will work together to draft a comprehensive plan. Partnerships have already been formed with local, regional and state agencies to collaborate, share resources, and work to create meaningful environmental experiences for WCPS students and teachers as well as encourage civic responsibility and grow citizen scientists in the Washington County Public School System.

ARC Goals to Be Addressed, Objectives, and Strategy

ARC Investment Goal 2: Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachian

State Objective 2.5: The percentage of Appalachian workers receiving advanced skills training will equal or exceed the national average.

State Strategy 2.5.1: Increase the region’s emphasis on science, math, and engineering programs.

Proposed Basic Agency (Construction Projects Only):
Proposed Funding Sources:

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<thead>
<tr>
<th>Agency</th>
<th>Funding Amount</th>
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<tr>
<td>Total Cost</td>
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</tbody>
</table>
Preliminary Project Description

Project Name: Collection Preservation / Air Conditioning
Applicant: Allegany Museum
Contact: Vic Rezendes
County: Allegany
Phone: 301-722-2111
Email: vicrezendes@gmail.com

Project Description:
The Museum is completing some long-planned building restoration work. However, while most of our funds were focused on the restoration of the building’s appearance, some critical less visible infrastructure problems remain. Currently only our first floor and ballroom on the second floor are air conditioned. Our main exhibit on the second floor and the entire third floor lack central air conditioning. We have used some window units were possible, but they are inadequate for both the collection management requirements as well as visitor comfort.

Our overall Museum goal is to become an accredited National Class Museum and a Smithsonian Institution Affiliate. To meet those accreditation requirements, our collection needs to meet temperature/humidity control requirements. The Institute of Library and Museum Science conducted a study of the museum and stated in its Collections Assessment for Preservation Report that: “The environment in the exhibit halls and in storage presents major challenge mainly due to lack of a central air-conditioning system. … The current system, of heating the space with radiators and regulating with window-installed air-condition units does not provide an adequate museum quality environment.” Without central air conditioning we cannot meet accreditation standards. The amount being requested is based on a detailed cost estimate of $321,900 performed by experts in the air condition field.

The Museum received a $300,000 Maryland appropriation for external infrastructure improvements. These improvements involve making the rear of the building more handicap accessible along with improving the rear facade, moving our existing chiller to the roof, widening the alley between the District Courthouse and the Museum, resurfacing the parking lot. Currently, 60 percent of our visitors enter from the rear of the building which is a former Post Office loading dock. Since we already plan on moving the existing chiller to the roof, this is an opportune time to upgrade the unit to handle the remaining parts of the building not air conditioned. We propose to use the State appropriation as a match for the ARC funding.

Creating a National Class Museum in Cumberland would create jobs and provide an important economic stimulus to the area.

ARC Goals to Be Addressed, Objectives, and Strategy

ARC Investment Goal 4: Natural and Cultural Assets – Strengthen Appalachia’s community and economic development potential by leveraging the Region’s natural and cultural heritage assets.
State Objective 4.1: Increase employment and sales in the travel and heritage tourism industry, particularly in the areas of outdoor recreation, convention attractions, and historical interest.
State Strategy 4.1.2: Support the development of heritage tourism products linked to state and national byway and heritage area efforts.

Proposed Basic Agency (Construction Projects Only): USDA
Proposed Funding Sources:
2018 MD Appropriation $300,000
Allegany Museum $ 21,900
ARC $300,000
Total Cost $621,900
Preliminary Project Description

**Project Name:** Sludge De-watering Facility – Volute Press – Boonsboro, MD  
**Applicant:** Town of Boonsboro  
**County:** Washington  
**Contact:** Paul Mantello  
**Phone:** 301-432-5141  
**Email:** townmanager@townofboonsboro.com

**Project Description:**
The Town of Boonsboro operates an enhanced nutrient removal (ENR) Wastewater treatment plant (WWTP) that processes approximately 400,000 gallons of wastewater per day using a sequencing batch reactor (SBR) activated sludge process. As the bacteria multiply and die, the sludge within the SBR increases over time and a waste activated sludge (WAS) pump removes some of the sludge during the settle stage to a digester. Currently 30,000 gallons per week of this thin slurry (0.5-2% solids) of digested liquid sludge is hauled to another plant for thickening and disposal. This method of sludge disposal is very expensive and inefficient due to the cost to pump and then haul the slurry.

A sludge de-watering facility was planned, but due to budget constraints, was never completed with the original WWTP buildout. This project will complete the sludge de-watering facilities to include the building, equipment, and related appurtenances. The Town has zeroed in on the volute press technology for sludge de-watering. A volute press will drastically reduce costs and energy consumption, improve sustainability, and provide additional emergency storage capacity. With de-watering, the digested sludge will be reduced from 150 cubic yards of thin slurry to 5 cubic yards of wet soil, sometimes referred to as cake, similar to de-watered bio-solids that can be used as a fertilizer or taken to a landfill. This facility directly improves the wastewater treatment system to ensure proper disposal of waste, implementing the state strategy.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.  
**State Objective 3.6:** Improve and Develop modern water and wastewater systems.  
**State Strategy 3.6.3:** Develop and improve wastewater systems to ensure the proper disposal of waste.

**Proposed Basic Agency:** Boonsboro Municipal Utilities Commission/MD DHCD

**Proposed Funding Sources:**
- Town of Boonsboro $375,000
- ARC $375,000
- Total Cost $750,000
Preliminary Project Description

**Project Name:** Allied Health Workforce Development Program Enhancement  
**Applicant:** Allegany College of Maryland  
**Contact:** David Jones  
**County:** Allegany  
**Phone:** 301-784-5200  
**Email:** djones@allegany.edu

**Project Description:**
Whether a student is looking to become a dental hygienist, a nurse, a massage therapist, or a medical assistant, or looking for a career in any of the other allied health programs mentioned below, Allegany College of Maryland’s Division of Allied Health and Wellness offers numerous options in the healthcare industry. Through intensive hands-on courses and practicum experiences at local hospitals, physicians’ offices, clinics, agencies, and out-patient facilities, our Allied Health and Wellness Division programs, in most cases, extensively prepare students to immediately enter the job market. Programs included in the Division of Allied Health and Wellness are • Biotechnology • Dental Hygiene • Massage Therapy • Medical Assistant • Medical Laboratory Technology • Nursing • Nursing Assistant/Geriatric Aide • Occupational Therapy Assistant • Medical Administrative Assistant – Medical Coding & Billing • Medical Administrative Assistant • Physical Therapist Assistant • Respiratory Therapist. According to the Bureau of Labor Statistics, 10 of the 20 fastest growing occupations in the Nation are made up of Allied Health trades. For those Allied Health education programs offered at ACM alone, the Bureau of Labor Statistics anticipates also over 2,500,000 new jobs in these respective fields by the year 2026. The purpose of this request is to provide training equipment and related items to support these programs as they provide training to our future healthcare workforce. There are nearly 900 students enrolled in Allied Health programs at the College totaling approximately 35% of the entire student body. The College continues to be the primary provider of educational services to students in this region pursuing degrees or workforce development training in an Allied Health field. In order for graduates of ACM’s Allied Health programs to remain competitive in today’s job market and provide the highest standard of care for their patients, it is imperative that they receive appropriate training through the equipment requested in this proposal. The College’s Allied Health Workforce Development Program Enhancement project would bolster the economic outlook of the area by providing training to workers to meet the existing workforce needs as well as training to workers to retain employment and increase job retention. It is expected that over 800 students and over 25 businesses would directly benefit from this project.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 2:** Ready Workforce - Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia  
**State Objective 2.5:** The percentage of Appalachian workers receiving advanced skills training will exceed the national average.  
**State Strategy:** 2.5.4: Work with local businesses to develop programs that will encourage workers to take advantage of post-secondary education programs.

**Proposed Basic Agency (Construction Projects Only):** United States Department of Education  
**Proposed Funding Sources and Amounts:**
- Allegany College of Maryland $ 95,000
- ARC $ 95,000
- Total Cost $190,000
Preliminary Project Description

Project Name: Third Parking Deck
Applicant: City of Hagerstown Parks & Engineering
Contact: Rodney Tissue
County: Washington
Phone: 301-739-8577 x128
Email: rtissue@hagerstownmd.org

Project Description:
The City of Hagerstown is committed to constructing a third parking deck to provide more parking downtown to accommodate growth from the Urban Improvement Project and related economic development. Our third deck is planned on West Antietam Street based on the comprehensive parking management study completed by the City in 2012. It would be 4 levels and contain approximately 493 spaces. A new parking garage is cited as one of the Mayor and Council’s Goals and Priorities for 2018-2020 and it is included in our FY20 Capital Budget. If awarded, the ARC grant would lessen the potential investment required from the City while providing economic development benefits. The total project is estimated to cost around $9,000,000 with an ARC funding request of $1,000,000 and the City matching the remaining $8,000,000 with City and non-federal funding.

ARC Goals to Be Addressed, Objectives, and Strategy
ARC Investment Goal 3: Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.
State Objective 3.3: Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.
State Strategy 3.3.5: Improve or provide access to recreational, health, or educational facilities.

Proposed Basic Agency (Construction Projects Only): DHCD
Proposed Funding Sources:
City of Hagerstown $8,000,000
ARC $1,000,000
Total Cost $9,000,000
Preliminary Project Description

**Project Name:** The Bishop Walsh School Advanced Placement Online Textbook Project  
**Applicant:** Bishop Walsh School  
**County:** Allegany  
**Contact:** Kim Kremer  
**Phone:** 301-724-5360 x107  
**Email:** kkremer@bishopwalsh.org

**Project Description:**
Bishop Walsh School is seeking to provide textbooks on iPads for high school students with an emphasis on providing the most up to date textbooks online for our Advanced Placement students. As per ARC Goal and State Objectives: Appalachian High School Students will have access to both school-to-work and postsecondary education compatible with real-world needs, technology applications, and academic preparation. Bishop Walsh School currently requires families to purchase textbooks for high school students. With 40% of our students currently receiving financial aid for tuition, the purchase of textbooks is a hardship for our students’ families. We want to ensure that our students, particularly in our Advanced Placement Program (which provides college level courses for advanced placement in college or college credits) are provided the most current and up to date textbooks and materials. We also want to provide this material in the most modern and technological format which is to place it on iPads that are provided for the students’ use during the school year.

Providing the most current textbooks in a technology based form will provide our students with the opportunity to work toward achieving the goal of continuing on to post-secondary education and becoming part of a “Ready Workforce” in Allegany County. Students, regardless of family financial ability, will be able to have access to all of the most technologically and educationally current materials to ensure them an opportunity for success in continuing their studies beyond high school and becoming part of a modern and technologically savvy workforce.

Success of these goals will be evidenced by the number of students who are able to participate and succeed in our Advanced Placement Program and the number of students who receive advanced placement in college or obtain college credits in their senior year of high school. Successful students will in turn use the fruits of their post-secondary education in our area’s workforce to further future economic growth in Allegany County.

**ARC Goals to Be Addressed, Objectives, and Strategy**

ARC Investment Goal 2: Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.

State Objective 2.4: Appalachian high school students will have access to both school-to-work and postsecondary education compatible with real-world needs, technology applications, and academic preparation.

State Strategy 2.4.2: Work to create programs directed toward postsecondary access and success.

**Proposed Basic Agency (Construction Projects Only):**

**Proposed Funding Sources and Amounts:**

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Preliminary Project Description

**Project Name:** Blue Mountain Estates Senior Community  
**Applicant:** The Housing Authority of Washington County  
**Contact:** Patsy Lucido  
**County:** Washington  
**Phone:** 301-791-3168  
**Email:** plucido@hawcmd.org

**Project Description:**
The Housing Authority of Washington County (HAWC) requests consideration for the Appalachian Regional Commission grant. It is the primary mission of HAWC to provide decent, safe, and affordable housing to citizens of Washington County. As housing costs continue to rise, many of Washington County’s elderly, disabled, and veteran residents struggle to find access to affordable housing. A data overview from 2012-2016 American Community Survey reports that 9.4% of Appalachian adults above the age of 65 live below the U.S. poverty level. The U.S. rate is 9.3%. In accordance with the strategic goals and objectives developed by the Appalachian Regional Commission (ARC), we look to increase the supply, choice and condition of Appalachian Maryland’s housing stock and assist with the production of housing for the low and fixed income residents of Washington County, Maryland. Our agency looks to support ARC’s mission to build community capacity and strengthen economic growth.

HAWC is a public, nonprofit corporation established by an act of the County Commissioners of Washington County, Maryland. Our agency currently manages 298 rental units including six senior communities. HAWC is focused on facilitating the availability of decent, quality, and affordable housing in a safe and secure living environment while improving neighborhoods and the quality of life for residents throughout Washington County, Maryland. Washington County is designated as a transitional county on the economic spectrum of the Appalachian counties and our agency has worked tirelessly to develop long term strategies that will preserve the existing affordable housing opportunities.

There is an immediate opportunity to increase the number of affordable housing units for the 55 and older residents of Washington County at our Blue Mountain Estates Senior Community in Smithsburg, Maryland. Blue Mountain Estates is a 28-unit senior community that was built in 1982 on the former site of Smithsburg High School. Developing additional housing units on HAWC owned land is the best utilization of our agencies resources; it allows our agency to consolidate our work force, avoid incurring additional real estate costs, and offer affordable housing to more senior citizens in an already established safe and healthy community. Grant funding by the ARC would support this initiative and enhance our HAWC’s ability support the aging community of Washington County.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure-Invest in critical infrastructure—especially broadband, transportation, including the Appalachian Development Highway System, and water/wastewater systems

**State Objective 3.2:** Increase the supply, choice, and condition of Appalachian Maryland’s housing stock in order to meet housing demands of current and future residents, thereby making the area more attractive to retention, expansion, and recruitment of business and industry

**State Strategy 3.2.4:** Stimulate and assist with the production of Housing for low and moderate income residents.

**Proposed Basic Agency (Construction Projects Only):**

**Proposed Funding Sources:**

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Preliminary Project Description

**Project Name:** Wright Road Relocation Phase I

**Applicant:** Washington County Division of Engineering and Construction Management

**Contact:** Scott Hobbs

**County:** Washington

**Phone:** 240-313-2407

**Email:** shobbs@washco-md.net

**Project Description:**
The project involves the relocation of Wright Road and will be constructed in phases with the developer. The developer has plans to build 1,750 LF of road near the main entrance to the proposed site. The County has plans to build approximately 2,000 LF from the terminus of the developer to Hopewell Road. The project includes the construction of a three-lane road (one lane in each direction with a center left turn lane).

The project will spur commercial development on the lands to the north of the new road, improve the transportation network, and relocate the road outside of the existing floodplain. A respected local developer plans to develop the land for a proposed business park with 0.8 million square feet of commercial space/warehouse. Once the development of the business park is complete it is expected to create at least 100 new jobs.

In addition to being a catalyst for economic development in the area, the road will provide an additional route for existing business traffic, especially truck traffic generated from nearby distribution facilities, to access both Interstate 70 and 81. This will make the surrounding area very attractive to businesses looking to locate or expand their facilities.

The Hopewell Valley area surrounding the new roadway has been identified by the County as a key location for potential economic development as evidenced by the support letter provided by the Washington County Economic Development Commission. In addition, the 2012 Economic Strategic Plan Hagerstown-Washington County identifies Hopewell Valley as a primary opportunity area.

In conclusion, ARC funding for this project will allow the County to leverage private and local investment to build infrastructure which will spur economic development which will in turn create additional job opportunities for the area and help Washington County to be more competitive in attracting new business and industry to the County. This is consistent with the intent of the ARC's local access road grant program.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

**State Objective 3.3:** Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.

**State Strategy 3.3.2:** Improve secondary and local access highways and roads that will support primary highway development and yield an integrated network of road transit in the region.

**Proposed Basic Agency (Construction Projects Only):** SHA

**Proposed Funding Sources and Amounts:**

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Preliminary Project Description

**Project Name:** Grantsville Commercial Development – Local Access Road

**Applicant:** Board of County Commissioners  
Garrett County Government

**County:** Garrett

**Contact:** Cindy Sharon  
Dept. of Economic Development

**Phone:** 301-334-1990  
**Email:** csharon@garrettcounty.org

**Project Description:**
With a purpose to create jobs, the “Grantsville Springs Local Access Road” project will construct 1,600 linear feet of access road on parcels adjacent to Springs Road, targeted by the State of Maryland for Priority Funding Areas; Sustainable Communities; and Opportunity Zones; and within the central business district of the Town of Grantsville, allowing mixed-use zoning to accommodate development for retail, office, and residential leasing. The project includes acquisition and construction for the access road, to include engineering, designing, clearing, grading, drainage, erosion and sediment control, base, pavement, lighting, materials testing, construction supervision, and as-buils.

A separate project requesting ARC development funding is for the installation of water, sewer, and conduits for electric and telecommunications adjacent to the proposed parcels for acquisition.

Covenants for development within the parcels will require design review, with encouragement to offer market rate residential leasing above ground-floor retail and office space, congruent with existing neighborhood characteristics.

This project is specifically referenced and aligns with recently conducted studies and multiple strategic plans, to include the implementation of the Town of Grantsville’s Sustainable Communities and Comprehensive Plans.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 1:** Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy

**State Objective 1.3:** Carry on a comprehensive economic development planning effort for the region

**State Strategy 1.3.2:** Implement Sustainable Communities planning initiatives in order to enhance and maintain job creation and economic growth

**Proposed Basic Agency (Construction Projects Only):** MSHA

**Proposed Funding Sources and Amounts:**

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Preliminary Project Description

**Project Name:** Frostburg Gateway Enhancement Project at Braddock Road – Phase III  
**Applicant:** City of Frostburg  
**County:** Allegany  
**Contact:** Elizabeth Stahlman  
**Phone:** 301-689-6000 x105  
**Email:** estahlman@frostburgcity.org

**Project Description:**

The Frostburg Gateway Enhancement Project involves the construction of a roundabout at the intersection of Braddock Road (MD 736), Park Avenue, Bowery Street, Center Street, and Alley 33. Currently, the project location is a difficult 5-way intersection with high pedestrian volumes and inadequate pedestrian facilities, including missing sidewalk segments and crosswalks. The intersection was previously evaluated in 2014 through a traffic study and conceptual design preparation, and ARC funding was received in 2017 for those planned improvements. Due to the City's ability to acquire land around the intersection, a feasibility study by MDOT-SHA in 2017 demonstrated a roundabout would provide a solution to the existing traffic confusion and circulation deficiency. In 2018, a revised analysis indicated a roundabout to accommodate a full size tractor trailer (WB-67) and two-way traffic on Center Street is feasible.

The location of the intersection effectively makes the project location the “gateway” to the Central Business District of Frostburg on Main Street from Interstate 68 and Frostburg State University, by way of Braddock Road. The roundabout will address safety issues concerning potential pedestrian and vehicular conflicts at the intersection, will provide high levels of service at all peak times, and will enhance the functionality and attractiveness at this entrance to the community.

In addition, the project location is positioned between two planned economic development corridors. One mile to the south, over $2 million in road improvements have been completed along Braddock Road at the intersection of Interstate 68 and as a result, a prime commercial property is available for development. The main entrance to Frostburg State University is located on Braddock Road as well and the University System of Maryland continues to make substantial investments on campus. On the north side of the project intersection is Center Street, where the University and the City are cooperatively seeking opportunities for redevelopment of the first block to accommodate new mixed-use development (including 2-way traffic on this segment of Center St). The Frostburg Gateway Enhancement Project will improve the ease and aesthetics of access to Main Street and be a pivotal improvement in the community to stimulate planned economic and community development efforts.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems  
**State Objective 3.5:** Provide required access to key industrial or commercial centers.  
**State Strategy 3.5.1:** Transportation investments that will create or maintain employment opportunities in the region, such as projects that create access to an industrial park or area, strengthen city business district access, or upgrade multi-modal access to or from transportation facilities.

**Proposed Basic Agency:** FHA, MDOT, SHA  
**Proposed Funding Sources and Amounts:**

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Preliminary Project Description

Project Name: Professional Court Widening: Eastern Boulevard Improvements
Applicant: City of Hagerstown
Contact: Rodney Tissue
County: Washington
Phone: 301-739-8577 x128
Email: rtissue@hagerstownmd.org

Project Description:
Washington County plans to construct a 4-lane arterial roadway and 4-lane bridge across the Antietam Creek to connect Yale Drive to Professional Court within the City. This is Phase 1 of the project. In order to accommodate the traffic demand from the County project, it is necessary to widen Professional Court to a 4-lane road and complete upgrades including longer turning lanes at Eastern Boulevard, enhanced sidewalks and lighting, landscaping, and the traffic signal modifications at Eastern Boulevard. This City portion of construction is considered Phase II of the project. The City is receiving $500,000 from ARC FY19 funds for the widening of Professional Court; the ARC FY20 request is intended to fund the necessary improvements on Eastern Boulevard. The City’s overall project cost for Phase II is $2.5 million with a request for $750,000 in grant funding from the Appalachian Regional Commission and a local match of $1.25 million (in addition to the $500,000 ARC FY19 funds).

ARC Goals to Be Addressed, Objectives, and Strategy
ARC Investment Goal 3: Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.
State Objective 3.3: Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.
State Strategy 3.3.5: Improve or provide access to recreational, health, or educational facilities.

Proposed Basic Agency (Construction Projects Only): SHA
Proposed Funding Sources and Amounts:

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**Preliminary Project Description**

**Project Name:** Boonsboro Connector (MD68 - MD34) Phase I  
**Applicant:** Town of Boonsboro  
**County:** Washington  
**Contact:** Paul Mantello  
**Phone:** 301-432-5141  
**Email:** townmanager@townofboonsboro.com

**Project Description:**
This project is the construction of Phase I of a road that will eventually connect MD-68 and MD-34 in Boonsboro. The Town has always referred to the construction of any section of this proposed road as the extension of Warrior Boulevard. This application refers to the road as the Boonsboro Connector because it represents Phase I of the development of a road that will eventually connect two important state highways that converge in Boonsboro.

This connector road has been identified as a town priority since the mid 1970's. The Comprehensive Plan identifies this connector road as critical to alleviate future traffic congestion downtown and highlights the economic development benefits the road will give to undeveloped portions of the Town. The portion of the road for which the Town is applying for ARC Local access Road Project Funding is located entirely within an undeveloped parcel that has 29 acres of General Commercial Zoning, the largest undeveloped parcel zoned General Commercial in Boonsboro. The construction of this road will facilitate the commercial development of the area and unlock future development along the future phases of the connector road between MD-68 and MD-34. This is a consistent vision for the area within our Comprehensive Plan, which states that the Town will work to facilitate commercial development along the Town's major existing and planned transportation routes, and the intersections of those thoroughfares, including the northern and southern ends of Main Street and along the proposed Warrior Boulevard extension. This project will result in further commercial development at the northern end of Main Street, while improving the Town's transportation network and facilitating other development and connectivity opportunities in the undeveloped portions of the Town.

This list of potential purchasers for the General Commercial acreage in the area include convenience stores, gas stations, hardware stores, home improvement stores, auto service and repair shops, restaurants, wireless service providers, and a grocery store. A build to suit shopping center would attract potential purchasers that include insurance agencies, salons, restaurants, and financial services companies. The road will follow Detail 2.0 of Boonsboro’s Street Standards for a Minor Collector Road, and will result in 1,200 to 1,350 linear feet of new road (0.23 to 0.26 miles) depending on the exact siting of the road.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

**State Objective 3.5:** Provide required access to key industrial or commercial centers.

**State Strategy 3.5.1:** Transportation investments that will create or maintain employment opportunities in the region, such as projects that create access to an industrial park or area, strengthen city business district access, or upgrade multi-modal access to or from transportation facilities.

**Proposed Basic Agency (Construction Projects Only):** FHWA / SHA

**Proposed Funding Sources and Amounts:**

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Preliminary Project Description

**Project Name:** Eastern Boulevard Extension Phase I

**Applicant:** Washington County Division of Engineering and Construction Management

**County:** Washington

**Contact:** Scott Hobbs

**Phone:** 240-313-2407

**Email:** shobbs@washco-md.net

**Project Description:**
This roadway project involves construction of a three-lane closed section roadway (one lane in each direction with a continuous center left turn lane and concrete sidewalk on one side) from Leitersburg Pike (MD 60) to Eastern Boulevard at Antietam Drive. This phase of the project includes construction of approximately 1,000 linear feet of roadway that will connect to future commercial developments and recreational areas. The County will be seeking State Highway Administration (SHA) involvement on the project for intersection improvements within state right-of-way at Leitersburg Pike (MD 60). The length of roadway needed to connect the remaining segment of Eastern Boulevard Extended to Eastern Boulevard at Antietam Drive is approximately 4,500 linear feet and is scheduled to be completed after the widening of Eastern Boulevard from Jefferson Boulevard (MD 64) to Antietam Drive. Eastern Boulevard Extended provides the final segment of road improvements connecting US Route 40 (Dual Highway) to Leitersburg Pike (MD 60) and has been identified as an essential link for travel and the economic development of new businesses.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

**State Objective 3.5:** Provide required access to key industrial or commercial centers.

**State Strategy 3.5.1:** Transportation investments that will create or maintain employment opportunities in the region, such as projects that create access to an industrial park or area, strengthen city business district access, or upgrade multi-modal access to or from transportation facilities.

**Proposed Basic Agency (Construction Projects Only):** SHA

**Proposed Funding Sources and Amounts:**

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Preliminary Project Description

**Project Name:** Wright Road Relocation Phase II  
**Applicant:** Washington County Division of Engineering and Construction Management  
**Contact:** Scott Hobbs

**County:** Washington  
**Phone:** 240-313-2407  
**Email:** shobbs@washco-md.net

**Project Description:**
The project involves the relocation of Wright Road and will be constructed in phases with the developer. The developer has plans to build 1,750 LF of road near the main entrance to the proposed site. The County has plans to build approximately 2,000 LF from the terminus of the developer to Hopewell Road in Phase I, if provided with another ARC award for Phase II the County can build an additional 2,000 LF of roadway. The project includes the construction of a three-lane road (one lane in each direction with a center left turn lane).

The project will spur commercial development on the lands to the north of the new road, improve the transportation network, and relocate the road outside of the existing floodplain. A respected local developer plans to develop the land for a proposed business park with 0.8 million square feet of commercial space/warehouse. Once the development of the business park is complete it is expected to create at least 100 new jobs.

In addition to being a catalyst for economic development in the area, the road will provide an additional route for existing business traffic, especially truck traffic generated from nearby distribution facilities, to access both Interstate 70 and 81. This will make the surrounding area very attractive to businesses looking to locate or expand their facilities.

The Hopewell Valley area surrounding the new roadway has been identified by the County as a key location for potential economic development as evidenced by the support letter provided by the Washington County Economic Development Commission. In addition, the 2012 Economic Strategic Plan Hagerstown-Washington County identifies Hopewell Valley as a primary opportunity area.

In conclusion, ARC funding for this project will allow the County to leverage private and local investment to build infrastructure which will spur economic development which will in turn create additional job opportunities for the area and help Washington County to be more competitive in attracting new business and industry to the County. This is consistent with the intent of the ARC’s local access road grant program.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.  
**State Objective 3.3:** Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.  
**State Strategy 3.3.2:** Improve secondary and local access highways and roads that will support primary highway development and yield an integrated network of road transit in the region.

**Proposed Basic Agency (Construction Projects Only):** SHA  
**Proposed Funding Sources and Amounts:**

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Preliminary Project Description

Project Name: East School Lane Access Road
Applicant: Town of Smithsburg, Maryland
Contact: Debra A. Smith, Town Manager
County: Washington
Phone: 301-824-7234
Email: dsmith@townofsmithsburg.org

Project Description:
East School Lane in Smithsburg, MD is situated below the Smithsburg High and Middle School complex off of N. Main Street in the northeastern portion of Washington County. The thirteen-foot wide lane provides limited and unsafe access to the multiple public events.

ARC Goals to Be Addressed, Objectives, and Strategy

ARC Investment Goal 3: Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.
State Objective 3.3: Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.
State Strategy 3.3.5: Improve or provide access to recreational, health, or educational facilities.

Proposed Basic Agency (Construction Projects Only): SHA
Proposed Funding Sources and Amounts:

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Strategic Goals and Objectives

The following is Maryland’s integration of its objectives and strategies to further ARC’s goals:

**ARC Investment Goal 1:** Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy

**State Objective 1.1:** Stimulate growth of the region’s businesses through development of technology resources.

- **State Strategy 1.1.1:** Develop educational programs that support new technology development in the region.
- **State Strategy 1.1.2:** Work with the region’s higher education institutions to develop new programs that support new technology.
- **State Strategy 1.1.3:** Provide startup funding through RLF programs for development of new technology related industry in the region.
- **State Strategy 1.1.4:** Provide the infrastructure to support the development of new technology related industry in the region.

**State Objective 1.2:** Increase international exports from the ARC region.

- **State Strategy 1.2.1:** Provide assistance to local companies’ exports efforts through a regional export assistance office.

**State Objective 1.3:** Carry on a comprehensive economic development planning effort for the region.

- **State Strategy 1.3.1:** Develop and maintain economic development plans.
- **State Strategy 1.3.2:** Implement Sustainable Communities planning initiatives in order to enhance and maintain job creation and economic growth.

**State Objective 1.4:** Stimulate development of the central business districts of the region’s municipalities and support projects, which will enhance the long-term development of the CBD areas.

- **State Strategy 1.4.1:** Develop projects that encourage the reuse and/or the redirection of the use of downtown areas.
- **State Strategy 1.4.2:** Provide the necessary infrastructure for reuse and/or redirect the use of downtown areas.

**State Objective 1.5:** Continue to support business expansions, start-ups and entrepreneurship.

- **State Strategy 1.5.1:** Provide assistance to the region’s entrepreneurs through the use of the district’s RLF program.
- **State Strategy 1.5.2:** Support the region’s entrepreneurs through procurement assistance programs.
State Strategy 1.5.3: Support the region’s entrepreneurs through the SBDC and other state programs.

State Strategy 1.5.4: Support programs that do not duplicate existing services but that fill gaps in the existing entrepreneur network.

State Strategy 1.5.5: Develop programs that will assist in the training or enabling of the region’s entrepreneurs to market and do business development on an international level.

State Strategy 1.5.6: Develop advisory and training programs, as well as networking and "roundtable" opportunities for the region's entrepreneurs.

State Objective 1.6: Stimulate smart growth and neighborhood conservation by encouraging the development of the central business districts of the region's municipalities and support projects which will enhance the long-term development of the CBD areas.

State Strategy 1.6.1: Development of comprehensive planning.

State Strategy 1.6.2: Development of downtown planning documents.

State Strategy 1.6.3: Develop projects that encourage the reuse and/or the redirection of the use of downtown areas.

State Objective 1.7: Increase the number of marketable industrial sites within all three counties including the conversion and rehabilitation of vacant industrial facilities.

State Strategy 1.7.1: Provide the basic infrastructure to new industrial sites and rehabilitate vacant industrial facilities.

State Strategy 1.7.2: Utilize “Energy Efficient Efforts” when possible in the provision of infrastructure.

State Objective 1.8: Develop Autonomous Technology research and development areas.

State Strategy 1.8.1: Identify areas for development of autonomous technology testing facilities.

State Strategy 1.8.2: Develop research facilities and workforce training for autonomous technology.

ARC Investment Goal 2: Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachian

State Objective 2.1: Continued viability of health network as a regional medical center.

State Strategy 2.1.1: Include the medical community in the development of modern telecommunications network.

State Objective 2.2: Creation of a regional medical telecommunication network capable of
providing medical diagnostics to the service areas small hospitals and clinics.

**State Strategy 2.2.1:** Connect the medical communities in nearby states to the Western Maryland telecommunication network.

**State Objective 2.3:** Facilitate local medical provider’s access for diagnostics and training to neighboring major medical centers through a modern communications network.

**State Strategy 2.3.1:** Connect the Western Maryland telecommunication network to the nearby major medical centers.

**State Objective 2.4:** Appalachian high school students will have access to both school-to-work and postsecondary education compatible with real-world needs, technology applications, and academic preparation.

**State Strategy 2.4.1:** Work with local business to create a valuable school-to-work transition program.

**State Strategy 2.4.2:** Work to create programs directed toward postsecondary access and success.

**State Objective 2.5:** The percentage of Appalachian workers receiving advanced skills training will equal or exceed the national average.

**State Strategy 2.5.1:** Increase the region’s emphasis on science, math, and engineering programs.

**State Strategy 2.5.2:** Development of new educational programs that will lead to the development of the new skills necessary in the 21st century.

**State Strategy 2.5.3:** Provide continuing education training in advanced skills to the regions workers.

**State Strategy 2.5.4:** Work with local businesses to develop programs that will encourage workers to take advantage of post-secondary education programs.

**State Objective 2.6:** All Appalachian counties will equal or exceed the national average for enrollment in post-secondary education.

**State Strategy 2.6.1:** Encourage academic competition between the regions post-secondary educational institutions.

**State Strategy 2.6.2:** Increase the region’s employment opportunities for college educated personnel.

**State Strategy 2.6.3:** Increase emphasis on technical employment opportunities.

**State Strategy 2.6.4:** Development of new career programs in science and engineering.

**State Strategy 2.6.5:** Development of graduate degree opportunities locally, either by offering advanced degrees through existing institutions or through remote classroom programs.
State Objective 2.7: Create opportunities for workforce development for those adversely affected by the drug epidemic.

State Strategy 2.7.1: Development of workforce training and job placement programs for recovering addicts.

State Strategy 2.7.2: Provide transportation opportunities for recovering addicts reentering the workforce.

State Strategy 2.7.3: Provide for temporary housing for recovering addicts returning to the workforce.

ARC Investment Goal 3: Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems

State Objective 3.1: Continue the development of a modern communications network that includes voice, data, and video and provide the native human resources necessary to maintain these networks.

State Strategy 3.1.1: Provide the basic infrastructure necessary for the public sector to develop and maintain a communication network.

State Objective 3.2: Increase the supply, choice, and condition of Appalachian Maryland’s housing stock in order to meet the housing demands of current and future residents, thereby making the area more attractive to retention, expansion, and recruitment of business and industry.

State Strategy 3.2.1: Preserve the existing housing stock available to low and moderate income residents.

State Strategy 3.2.2: Increase the degree of homeownership affordable by low and moderate-income residents.

State Strategy 3.2.3: Increase the supply, choice and condition of Appalachian Maryland’s housing stock.

State Strategy 3.2.4: Stimulate and assist with the production of Housing for low and moderate income residents.

State Objective 3.3: Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.

State Strategy 3.3.1: Development of a north-south transportation network in the region.

State Strategy 3.3.2: Improve secondary and local access highways and roads that will support primary highway development and yield an integrated network of road transit in the region.

State Strategy 3.3.3: Increase the region’s rail service capacity to meet potential
increase in demand and to facilitate continuing industrial development.

State Strategy 3.3.4: Upgrade the region's airports to compliment future development and increase marketing support for air service.

State Strategy 3.3.5: Improve or provide access to recreational, health, or educational facilities.

State Objective 3.4: Support a viable system of public transportation.

State Strategy 3.4.1: Develop planning studies for public transportation.

State Strategy 3.4.2: Develop planning studies which incorporate walkable community strategies and consideration for bike paths.

State Objective 3.5: Provide required access to key industrial or commercial centers.

State Strategy 3.5.1: Transportation investments that will create or maintain employment opportunities in the region, such as projects that create access to an industrial park or area, strengthen city business district access, or upgrade multi-modal access to or from transportation facilities.

State Strategy 3.5.2: Support studies to increase use of public transit.

State Strategy 3.5.3: Support transportation studies that will help to revitalize or alleviate problems in downtown commercial areas.

State Objective 3.6: Improve and Develop modern water and wastewater systems.

State Strategy 3.6.1: Provide basic infrastructure to industrial, commercial, recreational, and housing sites.

State Strategy 3.6.2: Develop and improve water systems to ensure that business development and residents have safe and healthy water for consumption.

State Strategy 3.6.3: Develop and improve wastewater systems to ensure the proper disposal of waste.

State Strategy 3.6.4: Develop and implement a combined storm water overflow system to ensure compliance with state and federal regulations.

ARC Investment Goal 4: Natural and Cultural Assets – Strengthen Appalachia’s community and economic development potential by leveraging the Region’s natural and cultural heritage assets

State Objective 4.1: Increase employment and sales in the travel and heritage tourism industry, particularly in the areas of outdoor recreation, convention attractions, and historical interest.

State Strategy 4.1.1: Support regional marketing programs for the travel and tourism industry.
State Strategy 4.1.2: Support the development of heritage tourism products linked to state and national byway and heritage area efforts.

ARC Investment Goal 5: Leadership and Community Capacity – Build the capacity and skills of current and next-generation leaders and organizations to innovate, collaborate, and advance community and economic development

State Objective 5.1: Enhance the capacity of local municipalities to plan for economic development and the needs of Western Maryland citizens.

State Strategy 5.1.1: Develop and maintain programs that will train residents of the region in economic development.

State Strategy 5.1.2: Develop and maintain economic development plans.

State Objective 5.2: Provide training opportunities to enhance the leadership skills of existing and aspiring leaders in the region.

State Strategy 5.2.1: Development of programs that provide training in leadership development.

State Strategy 5.2.2: Development of programs that provide management skills to non-profit organizations.

State Objective 5.3: Enhance and strengthen the communication capability of non-profit and government organizations.

State Strategy 5.3.1: Develop and maintain a modern telecommunications network.

State Strategy 5.3.2: Monitor the effects upon the region caused by the deregulation of telecommunications.

State Objective 5.4: Develop skills necessary to promote collaborative partnerships among community and / or regional entities.

State Strategy 5.4.1: Sponsor groups, meeting, workshops and retreats that provide opportunities for cross-disciplinary cooperation between governments, education, non-profit, and / or private sector partners.

State Objective 5.5: Provide training, which emphasizes the roles and responsibilities of being an effective board member.

State Strategy 5.5.1: Sponsor programs on effective board membership and their responsibilities.
Project Package Timeline, Review and Selection Process

- Request for Preliminary Project Proposals sent to points of contact by **February 8, 2019**. 
  
  *FY2020 ARC projects are requested from County Government, Local Government, non-profit organizations and educational institutions. Eligible applicants interested in submitting a project request contact: Allegany County Department of Economic and Community Development, Garrett County Economic Development, or Washington County Office of Community Grant Management.*

- Preliminary Project Descriptions (PPD’s) are submitted to respective County Commissioners for review and priority ranking no later than **April 5, 2019**.

- PPD’s to be reviewed and ranked by the Boards of County Commissioners and submitted to Tri-County Council for Western Maryland (TCCWMD) before **May 17, 2019**.

- Tri-County Council for Western Maryland and Maryland Department of Planning’s ARC Program Manager review, collate, and rank the project requests. The Completed Project Package is compiled and presented to the full board of TCCWMD on **June 19, 2019** for approval and submittal to the State.

  *Preliminary Project Descriptions are reviewed and ranked based upon the set of criteria outlined by the ARC Strategy Statement: Project Readiness, Degree of Need, State Targeted Investment Priorities, Project Evaluation/Prioritization, Scope and Cost Effectiveness, Degree of Distress, Degree of Non-ARC Funds.*

- Projects in a fundable position are invited via a written notice of Invitation to Submit Application during **August 2019**.

- Eligible projects in a fundable position may submit Full Application Packets as early as **September 1, 2019**. In most cases, funding will become available **October 1, 2019**.

- All projects in a fundable position under the FY20 project package should be submitted to the ARC Program Manager no later than **November 22, 2019**.

  *In the event a project is not submitted by **November 22, 2019**, funding will be transferred to another project to ensure the region does not lose those funds.*

As the Local Development District (LDD) for the State of Maryland, Tri-County Council for Western Maryland provides access to the following project planning guides on its website: www.tccwmd.org.

- ARC FY2018 Strategy Statement
- Appalachian Maryland Development Plan
- ARC Five-Year Strategic Plan for Capitalizing on Appalachia’s Opportunities 2016-2020
- ARC Goals and Objectives 2019
Special thanks to those participants of the FY20 ARC Project Packages:

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Tri County Council
For Western Maryland