APPALACHIAN REGIONAL COMMISSION
and
ECONOMIC DEVELOPMENT ADMINISTRATION

FY 2021

Project Package

June 2020

The preparation of this document was financially aided through federal grants from the Appalachian Regional Commission and the Economic Development Administration.
# Table of Contents

Appalachian Regional Commission Strategic Goals and Objectives ___________________________ 1
Area Development Projects/Local Access Roads Criteria _________________________________ 2
Priority List – Area Development Projects ___________________________________________ 3
Priority List – Local Access Road Projects ____________________________________________ 5
Preliminary Project Descriptions ____________________________________________________ 7
Decatur Street 24” Crosstown Water Main Replacement ________________________________ 8
Expanding Computational Thinking ________________________________________________ 9
Workforce Development Program Expansion __________________________________________ 10
Critical Allied Health Simulation Workforce Development Program____________________ 11
Computer Lab / Class Room / Training Room ___________________________________________ 12
Garrett College IT Infrastructure ____________________________________________________ 13
Robotics Kits for Elementary and Secondary __________________________________________ 14
Antietam Creek Water Trail _________________________________________________________ 15
Sludge Dewatering Facility – Volute Press – Boonsboro, MD ____________________________ 16
Allegany Oxford House, Residential Recovery ________________________________________ 17
Operating Room Renovation & Expansion ____________________________________________ 18
Humpty Dumpty Learning Center Building Renovation Project __________________________ 19
Chronic Disease Management Program ______________________________________________ 20
Automotive Technology Training Inventory of Late Model Vehicles ______________________ 21
170 West Washington Street Redevelopment __________________________________________ 22
Workforce Training Theatre Enhancement Project ______________________________________ 23
Life Safety Code Upgrades Fund _________________________________________________ 24
Cumberland Chase Access Road _____________________________________________________ 25
Professional Court Widening: Eastern Boulevard Improvements ________________________ 26
Southern Garrett Business & Technology Park - Resource Drive Extension ____________ 27
Frostburg Gateway Enhancement Project at Braddock Road – Completion Phase _________ 28
Wright Road Relocation Phase II ___________________________________________________ 29
Shafer Park Drive Extension _______________________________________________________ 30
Town of Williamsport Overlay Project _________________________________ __________________ 31
ARC Goals and Objectives FY2020 _________________________________________________ 32
Project Package FY21 Timeline, Review and Selection Process __________________________ 36
ARC STRATEGIC GOALS AND OBJECTIVES

ARC’s mission is to innovate, partner, and invest to build community capacity and strengthen economic growth in Appalachia.

The Appalachian Regional Commission (ARC) is a regional economic development agency that represents a partnership of federal, state, and local government. Established by an act of Congress in 1965, ARC is composed of the governors of the 13 Appalachian states and a federal co-chair, who is appointed by the president. Local participation is provided through multi-county local development districts. ARC invests in activities that address the five goals identified in the Commission’s strategic plan:

1 Economic Opportunities
   Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy.

2 Ready Workforce
   Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.

3 Critical Infrastructure
   Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

4 Natural and Cultural Assets
   Strengthen Appalachia’s community and economic development potential by leveraging the Region’s natural and cultural heritage assets.

5 Leadership and Community Capacity
   Build the capacity and skills of current and next-generation leaders and organizations to innovate, collaborate and advance community and economic development.

Each year ARC provides funding for several hundred investments in the Appalachian Region, in areas such as business development, education and job training, telecommunications, infrastructure, community development, housing, and transportation. These projects create thousands of new jobs; improve local water and sewer systems; increase school readiness; expand access to health care; assist local communities with strategic planning; and provide technical and managerial assistance to emerging businesses.
Area Development Projects Criteria

- Projects consistent with the 2020 Maryland Strategy Statement will be given priority. Some of these projects include Technology Development, Broadband, Education, Workforce Development, Tourism, Energy, Recovery Ecosystems and Traditional Infrastructure.
- The project should be able to demonstrate measurable outcomes and/or economic impact.
- The project is consistent with the new ARC Goals and Objectives and Strategies when completing the Preliminary Project Description (PPD).
- Matching Funds for projects must be in place and committed at the time of application to ARC. Documentation of commitment must be submitted along with your Preliminary Project Description.
- References should be made to any plan and/or economic documents that show the project is part of an overall plan for stimulating economic development.

Local Access Roads Criteria

- Funds are not to be used for simple resurfacing or overlays of existing roadways or city streets that could be considered a maintenance issue unless substantial new economic development (e.g. new jobs created) as part of an economic development plan or new businesses to move in as a result of the project.
- Note that serving (x) number of existing businesses from existing roads is not considered as economic development unless existing businesses state that their business will be closed or moved elsewhere if the existing road will not be improved. Or the roadway is being improved to accommodate new businesses by make existing unoccupied buildings more attractive for redevelopment purposes. In this case, it is better to have committed new businesses indicating (x) number of jobs will created.
- Applications should include the quantified economic benefit of the road project and the need for sustaining or attracting businesses.
- Support letters from the affected business and industry specifically stating the work is necessary to create new jobs or retaining businesses.
- Must show specific number of jobs created or retained due directly from the project and how the numbers were compiled.
- References should be made to any plan and/or economic documents that show the project is part of an overall plan for stimulating economic development.
## PRIORITY LIST FY 2021

### AREA DEVELOPMENT PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>CO</th>
<th>ARC</th>
<th>Other Federal</th>
<th>Local</th>
<th>Private</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>NR Consolidated Technical Assistance Program (CTA)</td>
<td>Multi</td>
<td>$175,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$175,000</td>
</tr>
<tr>
<td>1 Decatur Street 24” Crosstown Water Main Replacement</td>
<td>Allegany</td>
<td>$300,000</td>
<td>$1,900,000</td>
<td>$2,453,000</td>
<td>$0</td>
<td>$4,653,000</td>
</tr>
<tr>
<td>2 Expanding Computational Thinking</td>
<td>Washington</td>
<td>$100,000</td>
<td>$0</td>
<td>$100,000</td>
<td>$0</td>
<td>$200,000</td>
</tr>
<tr>
<td>3 Workforce Development Program Expansion</td>
<td>Garrett</td>
<td>$33,161</td>
<td>$0</td>
<td>$0</td>
<td>$33,161</td>
<td>$66,322</td>
</tr>
<tr>
<td>4 Critical Allied Health Simulation Workforce Development Program</td>
<td>Allegany</td>
<td>$100,000</td>
<td>$0</td>
<td>$100,000</td>
<td>$0</td>
<td>$200,000</td>
</tr>
<tr>
<td>5 Computer Lab/Class Room/Training Room</td>
<td>Washington</td>
<td>$19,000</td>
<td>$0</td>
<td>$0</td>
<td>$19,000</td>
<td>$38,000</td>
</tr>
<tr>
<td>6 Garrett College IT Infrastructure</td>
<td>Garrett</td>
<td>$50,000</td>
<td>$0</td>
<td>$0</td>
<td>$50,000</td>
<td>$100,000</td>
</tr>
<tr>
<td>7 Robotics Kits for Elementary and Secondary</td>
<td>Allegany</td>
<td>$44,000</td>
<td>$0</td>
<td>$44,000</td>
<td>$0</td>
<td>$88,000</td>
</tr>
<tr>
<td>8 Antietam Creek Water Trail</td>
<td>Washington</td>
<td>$74,000</td>
<td>$0</td>
<td>$74,000</td>
<td>$0</td>
<td>$148,000</td>
</tr>
<tr>
<td>9 Sludge Dewatering Facility-Volute Press – Boonsboro, MD</td>
<td>Washington</td>
<td>$325,000</td>
<td>$0</td>
<td>$325,000</td>
<td>$0</td>
<td>$650,000</td>
</tr>
</tbody>
</table>
## PRIORITY LIST - AREA DEVELOPMENT PROJECTS

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>CO</th>
<th>ARC</th>
<th>Other Federal</th>
<th>Local</th>
<th>Private</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>10 Allegany Oxford House, Residential Recovery</td>
<td>Allegany</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
<td>$10,000</td>
<td>$110,000</td>
</tr>
<tr>
<td>11 Operating Room Renovation &amp; Expansion</td>
<td>Garrett</td>
<td>$502,989</td>
<td>$0</td>
<td>$0</td>
<td>$2,000,000</td>
<td>$2,502,989</td>
</tr>
<tr>
<td>12 Humpty Dumpty Learning Center Building Renovation</td>
<td>Allegany</td>
<td>$500,000</td>
<td>$0</td>
<td>$0</td>
<td>$780,000</td>
<td>$1,280,000</td>
</tr>
<tr>
<td>13 Chronic Disease Management Program</td>
<td>Washington</td>
<td>$130,000</td>
<td>$0</td>
<td>$145,000</td>
<td>$325,000</td>
<td>$600,000</td>
</tr>
<tr>
<td>14 Automotive Technology Training Inventory of Late Model Vehicles</td>
<td>Allegany</td>
<td>$20,000</td>
<td>$0</td>
<td>$20,000</td>
<td>$0</td>
<td>$40,000</td>
</tr>
<tr>
<td>15 170 West Washington Street Redevelopment</td>
<td>Washington</td>
<td>$50,000</td>
<td>$0</td>
<td>$50,000</td>
<td>$0</td>
<td>$100,000</td>
</tr>
<tr>
<td>16 Workforce Training Theatre Enhancement Project</td>
<td>Allegany</td>
<td>$250,000</td>
<td>$0</td>
<td>$250,000</td>
<td>$0</td>
<td>$500,000</td>
</tr>
<tr>
<td>17 Life Safety Code Upgrades Fund</td>
<td>Washington</td>
<td>$250,000</td>
<td>$0</td>
<td>$250,000</td>
<td>$0</td>
<td>$500,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td><strong>$2,798,150</strong></td>
<td><strong>$1,900,000</strong></td>
<td><strong>$3,861,000</strong></td>
<td><strong>$3,217,161</strong></td>
<td><strong>$11,776,311</strong></td>
</tr>
</tbody>
</table>
## LOCAL ACCESS ROAD Projects

<table>
<thead>
<tr>
<th>PROJECT NAME</th>
<th>CO</th>
<th>ARC</th>
<th>Other Federal</th>
<th>Local</th>
<th>Private</th>
<th>TOTAL</th>
</tr>
</thead>
<tbody>
<tr>
<td>1 Cumberland Chase Access Road</td>
<td>Allegany</td>
<td>$1,000,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>2 Professional Court Widening: Eastern Blvd Improvements</td>
<td>Washington</td>
<td>$750,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$750,000</td>
</tr>
<tr>
<td>3 Southern Garrett Business &amp; Technology Park – Resource Drive Extension</td>
<td>Garrett</td>
<td>$1,000,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>4 Frostburg Gateway Enhancement Project at Braddock Road – Completion Phase</td>
<td>Allegany</td>
<td>$1,500,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$1,500,000</td>
</tr>
<tr>
<td>5 Wright Road Relocation Phase II</td>
<td>Washington</td>
<td>$1,000,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>6 Shafer Park Drive Extension</td>
<td>Washington</td>
<td>$660,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$660,000</td>
</tr>
<tr>
<td>7 Town of Williamsport Overlay Project</td>
<td>Washington</td>
<td>$200,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$200,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td></td>
<td>$6,110,000</td>
<td>$0</td>
<td>$0</td>
<td>$0</td>
<td>$6,110,000</td>
</tr>
</tbody>
</table>
Preliminary Project Description

**Project Name:** Decatur Street 24” Crosstown Water Main Replacement (31-17-W)  
**Applicant:** City of Cumberland  
**County:** Allegany  
**Contact:** Robert Smith  
**Phone:** 301-759-6601  
**Email:** robert.smith@cumberlandmd.gov

**Project Description:**
The proposed project will improve critical infrastructure in the City and provide resiliency for a critical utility service. The Decatur Heights and Downtown are the primary effected areas of this project. Over the past ten years, this section of water main has experienced 22 water breaks, with each leak resulting in a water loss of 7 MG – 1 MG of potable water. With each break, there has been resulting property damages to residents. A 2018 study of the project area identified that the water main has reached the end of its useful life after 80 years of service. The risk associated with this pipe remaining in service provides an inherent disadvantage to potential businesses looking to establish within the Decatur Heights and Downtown Area. This project will improve both potable and sprinkler water service in the area, making upper story development more appealing.

This project will replace 3,100 LF of 24” water main and 1,200 LF of 8” water main in the Decatur Heights region of the City. The 24” section of pipe is part of the Crosstown Water main that transfers water throughout the City. The project will also include paving of the effected roadways and all construction will be coordinated with Columbia Gas to allow nearly all the existing utilities to be replaced or rehabilitated.

An immediate beneficiary of this project will be a new 40-room boutique hotel on the downtown mall which will be established in an existing retrofitted building. The new hotel will create 12 full-time jobs and 22 part-time jobs for hotel and dining staff needs for year-round operation. The primarily affected areas of this project are zoned highway business, residential office or central business district. Within the primary affected area, there are 7 blighted properties and 9 vacant properties. The improved water service and subsequent road improvements will provide an incentive for private investment within the affected area given the current zoning designation. The blight and vacancy numbers are based on the housing study performed by the City of Cumberland's Community Development Department in 2018.

The City requesting a grant award of $300,000 to supplement this nearly $5M project.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems

**State Objective 3.1:** Develop and support basic infrastructure and facilities needed to support community and economic development.

**State Strategy 3.1.1:** Develop and improve water systems to ensure that residents and businesses have clean water.

**Proposed Basic Agency (Construction Projects Only):** US EDA

**Proposed Funding Sources:**
- Awarded: MDE Water Supply Grant $ 703,000
- Awarded: MDE DWSRF Loan $1,750,000
- EDA $1,900,000
- ARC $ 300,000
- Total Cost $4,653,000
Preliminary Project Description

Project Name: Expanding Computational Thinking
Applicant: Washington County Public Schools
County: Washington
Contact: Cody Pine
Phone: 301-766-2950
Email: pinemat@wcps.k12.md.us

Project Description:
Washington County Public Schools (WCPS) is currently in year two of a targeted initiative to include the principles of computational thinking for all students PK-12 in preparation for students joining our technological workforce. This initiative began during the 2018-19 school year and included STEM Kits for classroom teacher use and computational thinking strategies embedded into the library media instruction in our elementary schools. The next phase of this comprehensive plan would focus on our middle schools in an effort to address a variety of MSDE goals embedded within COMAR and the Maryland College and Career Readiness Standards, and increase equity and access to computational thinking and computer science. We are submitting this proposal for computational thinking and computer science. We are submitting this proposal for computational thinking machines and material for grades 6-8, and a re-design of middle school technology education courses.

The major activities which would occur specific to funds secured through this grant process would include:

1. Purchase and assembly of Computational Thinking and Robotics Kits for each of our 7 middle schools;
2. Professional development for all recipients of said kits and train-the-trainer models;
3. Support for curriculum, content, and resource development for a re-design of current middle school technology education courses;
4. Evaluation of project through surveys, charting usage of kits, testimonials, and video captures.

ARC Goals to Be Addressed, Objectives, and Strategy
ARC Investment Goal 2: Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachian
State Objective 2.1: Support and promote educational programs that will prepare students for jobs in the 21st century.
State Strategy 2.1.1: Expand and support the P-TECH model and K-12 STEM, and active learning labs in preparing students for 21st century jobs.

Proposed Basic Agency (Construction Projects Only):

Proposed Funding Sources:

| WCPS | $100,000 |
| ARC  | $100,000 |
| Total Cost | $200,000 |
Preliminary Project Description

**Project Name:** Workforce Development Program Expansion

**Applicant:** Garrett College

**Contact:** Julie Yoder

**County:** Garrett

**Phone:** 301-387-3101

**Email:** Julie.yoder@garrettcollege.edu

**Project Description:**
Local and regional employers are finding it increasingly difficult to hire skilled labor across industries. Short-term training programs, leading to licensure and/or certification, prepare students to quickly enter the workforce and make an impact for employers. Following a thorough review of unmet industry needs at the local and regional level, the Continuing Education & Workforce Development division of Garrett College has identified Diesel Mechanic and HVAC Technician as programs poised for development. Utilizing existing space at the college's Career Technology Training Center, these short-term (one semester) training programs will be offered to recent high school graduates, unemployed adults, underemployed adults, and career changers. Leveraging our business partners, the instructors of these programs will be employed in the field, providing "real world" expertise in the classroom, and provide potential job placements at the conclusion of the programs. The funds obtained through this grant will assist in securing technology, equipment, and supplies to provide students with well-equipped laboratory and classroom learning environments.

**Diesel Mechanic**
- Portable Column Lift (Set of 4) - $29,315.00
- Battery Starting & Charging System Tester - $217.00
- Air Conditioning Recycling/Recharging Machine - $3,745.00
- Diagnostic Scanner Tool w/ E Truck - $8,995.00
- Heavy Duty U-joint Puller and Seal Installer - $409.32
  
  **TOTAL = $42,681.32**

**HVAC Technician**
- Ohmmeters, Multimeters, Ammeters, Voltmeters, Wattmeters - $9,762.00
- Hermetic Compressor Analyzer - $1,860.00
- Relay Tester - $600.00
- Megger Meter - $9,000.00
- Capacitor Analyzer - $2,418.00
  
  **TOTAL = $23,640.00**

**ARC Goals to Be Addressed, Objectives, and Strategy:**

**ARC Investment Goal 2:** Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.

**State Objective 2.1:** Support and promote educational programs that will prepare students for jobs in the 21st century.

**State Strategy 2.2.3:** Work with local businesses to develop programs that will encourage workers to take advantage of post-secondary education programs.

**Proposed Basic Agency (Construction Projects Only):**

**Proposed Funding Sources:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Garrett College</td>
<td>$ 33,161</td>
</tr>
<tr>
<td>ARC</td>
<td>$ 33,161</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$ 66,322</td>
</tr>
</tbody>
</table>
Preliminary Project Description

**Project Name:** Critical Allied Health Simulation Workforce Development Program  
**Applicant:** Allegany College of Maryland  
**County:** Allegany  
**Contact:** David Jones  
**Phone:** 301-784-5200  
**Email:** djones@allegany.edu

**Project Description:**  
COVID-19 serves as a startling reminder of the importance of having trained health care providers to meet every day needs as well as a national crisis. Nurses, Respiratory Therapists, and Physical Therapy Assistants are now on the front lines in this crisis and have become the heroes to many in our community who have a new found respect for these critical care positions. Through intensive hands-on courses and practicum experiences at local hospitals, physicians’ offices, clinics, agencies, and out-patient facilities, our Allied Health and Wellness Division programs, in most cases, extensively prepare students to immediately enter the job market. The programs included in the Division of Allied Health and Wellness and the equipment that would provide enhanced practical experience to those students in the programs are provided below (hyperlinks for all three programs and all proposed equipment are included):

- Nursing: Adult Tetherless Simulator Mannequin
- Physical Therapist Assistant: Virtual Anatomy Dissection Anatomage Table
- Respiratory Therapist: Advanced Multipurpose Patient Simulator and Software

According to the Bureau of Labor Statistics, 10 of the 20 fastest growing occupations in the Nation are made up of Allied Health trades. For those Allied Health education programs offered at ACM alone, the Bureau of Labor Statistics anticipates also over 2,500,000 new jobs in these respective fields by the year 2026. The purpose of this request is to provide training equipment and related items to support these programs as they provide training to our future healthcare workforce. There are nearly 250 students enrolled in these three programs with approximately 900 students enrolled in Allied Health programs at the College, totaling approximately 35% of the entire student body. ACM continues to be the primary provider of educational services to students in this region pursuing degrees or workforce development training in an Allied Health field. In order for graduates of ACM's Allied Health programs to remain competitive in today's job market and provide the highest standard of care for their patients, it is imperative that they receive appropriate training through the equipment requested in this proposal. ACM’s Critical Allied Health Simulation Workforce Development Program would bolster the economic outlook of the area by providing training to workers to meet the existing workforce needs. It is expected that over 250 students and over 15 businesses would directly benefit from this project every year.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 2:** Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.

**State Objective 2.1:** Support and promote educational programs that will prepare students for jobs in the 21st century.

**State Strategy 2.1.3:** Work to create and support programs directed toward postsecondary access and success.

**Proposed Basic Agency (Construction Projects Only):** USDE

**Proposed Funding Sources:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allegany College of Maryland</td>
<td>$100,000</td>
</tr>
<tr>
<td>ARC</td>
<td>$100,000</td>
</tr>
<tr>
<td>Total Cost</td>
<td>$200,000</td>
</tr>
</tbody>
</table>
Preliminary Project Description

Project Name: The Arc of Washington County, Inc. Computer Lab/Class Room/Training Room
Applicant: The Arc of Washington County, Inc.
County: Washington
Contact: Sue Harr
Phone: 301-733-3550 x2241
Email: sbharr@arcwc-md.org

Project Description:
The Arc of Washington County is a private non-profit chapter of The Arc of Maryland and The Arc of The United States, the largest organization in the world devoted exclusively to improving the quality of life for all persons with developmental disabilities. The Arc-WC is dedicated to offering peoples who are uniquely abled the opportunity to live, love and work in their communities.

For the past 5 years, the Arc-WC has been transitioning its services to meet The Home Community Based Settings rule. This rule, set by the federal government, requires that The Arc-WC assist people to achieve lives that are more inclusive. The Arc-WC facilities at 820 and 840 Florida Avenue still reflect resources that were appropriate for the early 90’s. These buildings are also hindered by poorly designed space, deteriorating infrastructure and outdated amenities. The Arc-WC must transform these facilities to meet the needs of this changing environment.

The Arc-WC is entering into a Capital Campaign, renovating two buildings to create a Day Services Facility that will meet the needs of the people supported today and beyond. Our vision is to build an Employment Service Center of Excellence, as part of the Day Habilitation Service. The people supported in this program are engaged in a variety of activities adhering to an Employment First philosophy promoting employment, positive growth, meaningful activities, education and socially valued roles in the community. Day Services provides person-centered support and provides training in: Job readiness skills, job exploration, social skills, health and wellness, continuing education, self-care, individual rights and self-advocacy, math reading, safety, and community access skills. Each individual’s strengths and abilities are assessed to provide job skill development.

Included in this renovation project is a Computer Lab and Class Room/Training Room, providing services to the 250 people supported by The Arc-WC’s Day Services. Both of these areas will be used for job research and discovery, skill training, resume writing and other computer-based training with the goal of successful employment. Projected cost of furnishings and computer equipment: $38,000.

ARC Goals to Be Addressed, Objectives, and Strategy
ARC Investment Goal 2 – Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.
State Objective 2.1: Support and promote educational programs that will prepare students for jobs in the 21st century.
State Strategy 2.1.3: Work to create and support programs directed toward postsecondary access and success.

Proposed Basic Agency (Construction Projects Only):
Proposed Funding Sources:
The Arc of Washington County
Matched Funding Capital Campaign $19,000
ARC $19,000
Total Cost $38,000
Preliminary Project Description

Project Name: Garrett College IT Infrastructure
Applicant: Garrett College
Contact: Kearstin Hinebaugh
County: Garrett
Phone: 301-387-3131
Email: kearstin.hinebaugh@garrettcollege.edu

Project Description:
Over the last three years, the Appalachian Regional Commission has provided funding to assist Garrett College in significantly improving the technology infrastructure. This funding has allowed the College to move forward with much-needed information technology infrastructure updates.

In FY21, the college would like to continue upgrades with a fourth bundled technology infrastructure project. This phase would advance the college’s efforts to implement a technology refresh that has been greatly needed in order to continue offering a quality education.

The college is requesting ARC funding in the amount of $50,000 to support the three priorities listed below, in order of importance based on how directly they impact student access to technology critical to student success.

Project Explanation Cost IT Priorities
1. Campus Firewalls - $54,000
Due to the age of the current firewalls, the increased demand for online classes, increasing cybersecurity awareness, and new high-speed internet service the county is planning to provide and funding is necessary for the college to maintain a reliable, fast, and secure network environment for students, staff, and community.

2. Classroom Desktop Computers - $34,000
Replace 20 student desktop computers and 1 instructor desktop computer. Due to the age of the computers and increasing software resource dependencies, the college can no longer fully instruct classes in the room related to graphic design, video production editing, web design, and audio design.

3. Student Laptop Computers - $12,000
Due to the age of the laptop computers in the library, laptop batteries can no longer hold an adequate charge for students to complete their assigned course work.

ARC Goals to Be Addressed, Objectives, and Strategy:
ARC Investment Goal 3: Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.
State Objective 3.1: Develop and support basic infrastructure and facilities needed to support community and economic development.
State Strategy 1.1.3: Provide the infrastructure to support businesses in the region.

Proposed Basic Agency (Construction Projects Only):
Proposed Funding Sources:
ARC $ 50,000
Garrett College $ 50,000
TOTAL $ 100,000
Preliminary Project Description

Project Name: Robotics
Applicant: Allegany County Public Schools
Contact: Nil Grove
County: Allegany
Phone: 301-759-2070
Email: nil.grove@acpsmd.org

Project Description:
Overview: Allegany County Public Schools continues to examine ways to increase educational opportunities in Computer Science at the elementary and secondary levels. As well as exemplifying technology directly by programming, students also gain knowledge and understanding about how science, engineering, and math are intricately linked. Computer Science is definitely a growing critical technology for our students. Through Computer Science, our students develop computational and critical thinking skills. Some of the areas that encompass our Computer Science offerings include the following: Algorithmic problem-solving, Computing and data analysis, Modeling and simulating real-world problems, Programming, Cybersecurity, Web design, Robotics (design and programming).

At the elementary level, our students receive at least six hours of Robotics instruction. In addition, our students have the opportunity to participate in Robotics clubs and competitions. Our goals for elementary include: Increase the number of Lego Teams that can participate in competitions; Increase the equipment needed for students to practice and participate; Secure a primary location and building for Robotics education for Allegany County. At the secondary level, we know that by expanding the Robotics program, we will be preparing our students for skills that will be very valuable for future employment. There’s no doubt that Computer Science and Robotics are high demand and high wage jobs. By using computer science and programming skills, students can discover if they have the aptitude and interest in a STEM field. We also recognize that an understanding of the core principles of computer science is key even for jobs not directly focused on computing skills. Our goals in secondary are to offer expanded opportunities in Computer Science and Robotics in grades 6-8 beginning in the fall of 2020.

Needs: We need funding to provide adequate equipment for the Robotics program at the elementary through secondary levels. We are in need of 24 Spike Prime Kits, 8 Vex Robotics V5 Classroom Starter Bundles Kits, LEGO Mindstorm EV3 Replacement packs for each school team, and 24 EV3 Robotics Kits. As we progress to high school Robotics, we will need additional Robotics kits. We are also in need of funding to defray the total cost of team registrations and materials, supplies, and stipends to support the level of workers needed to adequately coordinate and facilitate the Robotics competitions.

ARC Goals to Be Addressed, Objectives, and Strategy

ARC Investment Goal 2: Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.

State Objective 2.1: Support and promote educational programs that will prepare students for jobs in the 21st century.

State Strategy 2.1.1: Expand and support the P-Tech model and K-12 STEM, and active learning labs in preparing students for 21st century jobs.

Proposed Basic Agency (Construction Projects Only):
Proposed Funding Sources and Amounts:
ACPS $44,000
ARC $44,000
Total Cost $88,000
**Preliminary Project Description**

**Project Name:** Antietam Creek Water Trail  
**Applicant:** Washington County – Public Works  
**Contact:** Andrew Eshleman  
**County:** Washington  
**Phone:** 240-313-2252  
**Email:** aeshleman@washco-md.net

**Project Description:**
The project will support the development of the Antietam Creek Water Trail. The Trail includes the establishment of public access locations along the Antietam Creek for recreational use including boating, tubing, fishing and general recreation. The County is partnering with the Maryland Department of Natural Resources to meet program requirements to gain official Maryland Water Trail designation. Additional effort is needed to establish public stream access to the Trail at intervals of less than 5 miles, and establishing facilities for parking and non-motorized/tubing launch areas into the stream at the designated access locations. Committed project stakeholders with existing and proposed development locations include Washington County, Hagerstown, Funkstown, Antietam National Battlefield and the C&O Canal National Park Services. The Trail development is also supported by the Antietam Conococheague Creek Watershed Association and the Washington County Soil Conservation District.

The Antietam Creek is a historically significant treasure that winds for over 42 miles through Washington County with four miles in the Antietam National Battlefield. The stream flows through rural landscapes and crosses below twelve 19th century stone arch bridges, none more iconic than Burnside Bridge. The density and collection of preserved stone arch bridge is unmatched in the United States and a heritage tourism attraction.

Floating the creek is already popular with outfitters and recreational users, however, there are limited facilities to accommodate parking, rest locations, and extended distances without public access for entry/takeout, and tourism growth limited without improvements. The project will serve many users both locally and out of state and be a tourism attraction for Washington County. Project priorities including the development and construction of a public access location with parking amenities and stream access at Keedysville Road, location of the Hitt Bridge build in 1830. The location would provide public access within the 5 mile interval for what otherwise is an 8 mile stretch. Additional improvements include posting tourism kiosks with trail maps, interpretive historical information, and rest/lunch amenities.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 4:** Natural and Cultural Assets – Strengthen Appalachia’s community and economic development potential by leveraging the region’s natural and cultural heritage assets.

**State Objective 4.2:** Support and enhance the outdoor recreation economy.

**State Strategy 4.2.2:** Assist in development of tourism opportunities related to outdoor recreation.

**Proposed Basic Agency:** MD DHCD

**Proposed Funding Sources:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Local Funds</td>
<td>$20,000</td>
</tr>
<tr>
<td>State Funds</td>
<td>$54,000</td>
</tr>
<tr>
<td>ARC</td>
<td>$74,000</td>
</tr>
<tr>
<td><strong>Total Cost</strong></td>
<td><strong>$148,000</strong></td>
</tr>
</tbody>
</table>
Preliminary Project Description

Project Name: Sludge Dewatering Facility – Volute Press – Boonsboro, MD
Applicant: Town of Boonsboro
Contact: Paul Mantello

County: Washington
Phone: 301-432-7600
Email: townmanager@townofboonsboro.com

Project Description:
The Town of Boonsboro operates an enhanced nutrient removal (ENR) Wastewater treatment plant (WWTP) that processes approximately 400,000 gallons of wastewater per day using a sequencing batch reactor (SBR) activated sludge process. As the bacteria multiply and die, the sludge within the SBR increases over time and a waste activated sludge (WAS) pump removes some of the sludge during the settle stage to a digester. Currently, anywhere between 36,000 and 72,000 gallons per week of this thin slurry (0.5-2% solids) of digested liquid sludge is hauled away, by a contractor, to another plant for thickening and disposal, by another contractor. This method of sludge disposal is very expensive and inefficient due to the cost to pump and then haul the slurry.

This project will complete the sludge de-watering facilities to include the building, equipment, and related appurtenances. The Town has zeroed in on the volute press technology for sludge de-watering. A volute press will drastically reduce costs and energy consumption, improve sustainability, and provide additional emergency storage capacity. With de-watering, the digested sludge will be reduced from 150 cubic yards of thin slurry to 5 cubic yards of wet soil, sometimes referred to as cake, similar to de-watered bio-solids that can be used as a fertilizer or taken to a landfill. This facility directly improves the wastewater treatment system to ensure proper disposal of waste, implementing the state strategy.

ARC Goals to Be Addressed, Objectives, and Strategy
ARC Investment Goal 3: Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.
State Objective 3.1: Develop and support basic infrastructure and facilities needed to support community and economic development.
State Strategy 3.1.2: Develop and improve wastewater systems for residents and businesses.
Proposed Basic Agency: Mayor & Council of Boonsboro
Proposed Funding Sources:
Town of Boonsboro $325,000
ARC $325,000
Total Cost $650,000
Preliminary Project Description

Project Name: Allegany Oxford House
Applicant: Archway Station, Inc.
Contact: Jim Raley, Executive Director
County: Allegany
Phone: 301-777-1700 x2105
Email: jim.raley@archwaystation.net

Project Description:
Archway Station Inc. was established in 1980 as a non-profit 501(c) organization for the purpose of providing psychiatric rehabilitation program (PRP) services within Allegany County. Archway provides supports to people who have Medicaid benefits or those who are uninsured. The services are for those who have a primary diagnosis of a mental health disorder, however many likewise have a substance use disorder. Archway operates programming through the BHA and DDA.

Archway Station owns a vacant office building at 408 North Centre Street in the City of Cumberland. The goal would be to re-purpose the building into a residential recovery house, utilizing the Oxford House model which is a nationwide best practice program and includes numerous locations in Maryland, including several in Washington County. There are currently no such locations in Allegany County. Oxford House is a self-governed recovery program where residents operate in a manner of each person being held accountable for his/her actions and continuation in recovery based programming. Residents are responsible for working and paying rent to reside in the property, thus making the program self-sustaining. The current unoccupied space would need modifications, primarily interior, to include the addition of upgrades to bathrooms, kitchens and bedrooms, as well as the furnishings, appliances and cosmetic features. The building would likewise need to meet any state and local building codes and fire egress regulations.

Archway Station provides program supports to include; Supported Housing, Targeted Case Management, a Wellness and Recovery program, and a Children Adolescents and Young Adults program to support those who are in recovery and those who have children. In addition, Archway has residential programs that are staffed for those who may need additional supports. These services would be available during residency or as an added help once someone exits the Oxford House program. Archway has a partnership with Way Station in working to employ individuals that is in-house at one of our locations. This program has been successful at getting people placed with employers who work with the mental health and addictions communities. The building is located in close proximity to downtown and is along a busy bus route. Further the location is close to numerous recovery and peer based programs offering supports (Fort Recovery, Hope Station).

ARC Goals to Be Addressed, Objectives, and Strategy

ARC Investment Goal 2: Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.
State Objective 2.3: Provide support for recovery ecosystem.
State Strategy: 2.3.3: Support temporary housing options for patients in recovery programs and returning to the workforce.

Proposed Basic Agency (Construction Projects Only): ARC
Proposed Funding Sources and Amounts:
State of MD Bond Initiative $ 50,000
Archway $ 10,000
ARC $ 50,000
Total Cost $110,000
Preliminary Project Description

Project Name: Operating Room Renovation & Expansion  
County: Garrett

Applicant: Garrett Regional Medical Center  
Phone: 301-533-4356

Contact: Kimi-Scott McGreevy  
Email: kmcgreevy@gcmh.com

Project Description:
The Operating Room (OR) expansion project will allow Garrett Regional Medical Center, a 55-bed acute care facility and the county's only hospital, to grow its stable of surgeons to initially include an additional general surgeon as well as an additional orthopedic surgeon. Currently, the total number of general surgeons is two and the number of orthopedic surgeons is two as well. The existing OR suite is too small to comfortably accommodate the operating schedule of the existing surgical staff, and one of the OR rooms is too small for a number of common surgeries. The work will involve enlarging the operating rooms and making them symmetrical. This will allow cases involving the use of technology and equipment to occur in any of the ORs. For example, fluoroscopy, in which a contract dye is injected into the body and is tracked using a continuous x-ray beam, can only be done in one of the ORs in the current configuration. The planned renovation would allow fluoroscopy to take place in any of the ORs, which will greatly increase the ability of staff to schedule and complete this common surgical practice. Other cases needing bulky equipment, such as orthopedics and urology, will also be enhanced via the enlarged ORs and completely renovated OR suite. The ORs will also benefit from the improved OR core, which will allow for more efficient passage into the ORs themselves. Inline isolation units will be installed in each operating chamber to accommodate equipment needed for various surgeries.

In addition to creating more modern, accessible OR chambers, the plan will enlarge and improve the space through which staff moves from the decontamination area to sterile storage. General storage areas will also increase in order to accommodate equipment purchased in response to the hospital's growing stable of surgical services. Recently added services include vascular surgery and urology, and the hospital has seen an increase in complicated orthopedic surgeries done onsite. That growth will continue with the addition of the third orthopedic surgeon.

The new OR suite will make scheduling surgeries much easier, since any of the rooms will accommodate any surgical case accepted at the hospital.

The improved OR suite will allow the hospital to continue to grow the surgical services offered at Garrett County's local community hospital. The suite will enhance the hospital's ability to recruit new physicians to the area, thus helping to grow the health care options available to the county's residents.

ARC Goals to Be Addressed, Objectives, and Strategy:

ARC Investment Goal 1: Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy.

State Objective 1.1: Support business expansions and increase start-ups and entrepreneurship.

State Strategy 1.1.3: Provide the infrastructure to support businesses in the region.

Proposed Basic Agency (Construction Projects Only):

Proposed Funding Sources:

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>GRMC</td>
<td>$2,000,000</td>
</tr>
<tr>
<td>ARC</td>
<td>$502,989</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$2,502,989</td>
</tr>
</tbody>
</table>
Preliminary Project Description

**Project Name:** Humpty Dumpty Learning Center Building Renovation Project  
**Applicant:** HDLC, Inc.  
**County:** Allegany  
**Contact:** Robyn Parsons  
**Phone:** 301-722-6599  
**Email:** humptydumptyschool@atlanticbb.net

**Project Description:**
Humpty Dumpty Learning Center began as a Christian Kindergarten/Preschool, in 1969 as a community outreach of the Centre Street United Methodist Church. On January 1, 2018, Humpty Dumpty Learning Center broke away from the United Methodist Church, became its own corporation: HDLC, Inc, and has earned its own 501(c)(3) status. Humpty Dumpty was organized for charitable purposes to provide full-time childcare services to families of diverse backgrounds, to allow their parents to be gainfully employed and to advance the education of young children. Humpty Dumpty provides a rich, stimulating learning experience for children ages 6 weeks through 5 years. Humpty Dumpty’s mission is to help children grow socially, academically, emotionally, physically, and spiritually.

HDLC is looking to relocate so that we would be able to expand. Allegany County needs more childcare especially centers that accept child under 2 years old. We were planning on building a new structure but we have realized that to meet all regulations it would cost us around 4 million dollars so we have changed our project and have found a building that we could renovate. We believe that the old Saint Ambrose Church would work for what we are looking for. The building needs some repairs, like a new boiler and a new roof. To meet our state regulations for childcare we would have to make a lot of renovations like making classrooms, putting in a sprinkler system, bathrooms and sinks for all of the classrooms, and a playground. The Saint Ambrose building also has a gym and a house that we could use for older children, for Before & After School Care and Summer Care.

Affordable and reliable childcare is a serious barrier to employment for many families. Whether due to high cost, limited availability, or inconvenient program hours, childcare challenges are driving parents out of the workforce. By expanding the capacity of HDLC, Inc, more families will have access to high quality, education and care from teachers and staff that ensures children are in a secure environment where they can grow socially, academically, emotionally, physically, and spiritually.

**ARC Investment Goal 1:** Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy  
**State Objective 1.1:** Support business expansions and increase start-ups and entrepreneurship.  
**State Strategy 1.1.3:** Provide the infrastructure to support businesses in the region.

**Proposed Basic Agency (Construction Projects Only):** MD DHCD

**Proposed Funding Sources:**
- HDLC, Inc. $780,000
- ARC $500,000
- TOTAL $1,280,000
Preliminary Project Description

**Project Name:** Chronic Disease Management Program (CDMP)

**Applicant:** Community Free Clinic, Inc.

**Contact:** Ashley McMullen

**County:** Washington

**Phone:** 301-733-9234 x115

**Email:** amcmullen@mycommunityfreeclinic.org

**Project Description:**

Around 70% of the 6,594 patients seen at the Community Free Clinic (CFC) deal with chronic illness that stems from cardiovascular diseases ranging from diabetes, high blood pressure, and obesity to heart attack and stroke. CFC’s Chronic Disease Management Program (CDMP) allows the medically uninsured patients suffering from chronic disease in Washington County to live their lives to the fullest extent possible. Our approach is to empower and educate patients to become healthier, and keep them on the right track so they can become an asset in our community. We aspire to keep parents as healthy, viable providers for their families. Keeping patients healthy and employed, and seeing them able to return to work, will help guarantee that families benefit and that we all live in a healthier, more productive community.

In 2009, the Clinic formalized the CDMP as more patients were coming with a variety of chronic ailments, all related to one or more root causes. We recognized the urgency of managing uncontrolled chronic diseases, and through the CDMP, we have been able to identify disease patterns and trends within our patient population. Since that time just over ten years ago, the Clinic has seen a steady increase in the number of uncontrolled diabetics with co-morbidities including cardiovascular disease, chronic obstructive pulmonary disease (COPD), and/or morbid obesity. Once they arrive at the Clinic, we are able to work with them for management of their overall health. CDMP facilitates rapid intervention for new patients to stabilize their uncontrolled medical condition(s) while at the same time ensuring these patients are provided with the tools and knowledge to maintain their own health moving forward. Once established as chronic care patients, these patients are seen on a quarterly basis thus allowing clinic providers to assure their health is improving or remaining stable, medications are taken as prescribed, and providers are able to monitor their vital signs and overall health through regular laboratory testing. Without proper management, especially for our patients who are dealing with cardiovascular disease, chronic disease leads to exacerbated health circumstances, avoidable emergency room visits, and/or hospital stays. In the long run, lack of medical management increases mortality and morbidity, which costs the community more money to operate than CFC’s Chronic Disease Management

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 2 –** Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.

**State Objective 2.4:** Provide support for a strong, accessible health network.

**State Strategy 2.4.3:** Support projects for healthcare prevention and wellness.

**Proposed Basic Agency** *(Construction Projects Only):*

**Proposed Funding Sources:**

<table>
<thead>
<tr>
<th>Funding Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Washington County Community</td>
<td>$120,000</td>
</tr>
<tr>
<td>Quaranter Foundation</td>
<td>$ 50,000</td>
</tr>
<tr>
<td>Funkhouser Foundation</td>
<td>$ 5,000</td>
</tr>
<tr>
<td>AstraZeneca Foundation</td>
<td>$150,000</td>
</tr>
<tr>
<td>Community Free Clinic</td>
<td>$145,000</td>
</tr>
<tr>
<td>ARC</td>
<td>$130,000</td>
</tr>
<tr>
<td>Total Cost</td>
<td>$600,000</td>
</tr>
</tbody>
</table>
Preliminary Project Description

Project Name: Automotive Technology
Applicant: Allegany County Public Schools
Contact: Nil Grove

Project Description:
Overview: The Automotive Technology MLR Plus CTE Program of Study is an instructional program for students in grades 11-12 that incorporates the Automotive Service Excellence (ASE) Education Foundation program accreditation standards and tasks. The program prepares students for higher education and careers in the Transportation Equipment Pathway and Automotive Technology.

Students are exposed to various mechanical systems in automobiles and are taught the principles of electricity and electronics and apply them at the ASE Education Foundation AST level. Students are also taught how to apply electrical/electronic principles to repair cars and trucks. Suspension & Steering and Brakes is a required course of the Automotive Technician Program designed to teach the principles of automotive suspension/steering systems and 4-wheel suspension alignment.

A Powertrain and Engine Repair course is designed to teach the principles of automotive engine operation and ASE Education Foundation MLR level service. It builds on the essential laws of physics, thermodynamics, and chemical reactions and how these principles apply to the operation of engine systems. It also covers general engine design and operation, cylinder head/valve train, cylinder block, lubrication, and cooling systems. The student is taught to verify customer concerns and proper operation and to perform tests and inspection at the ASE Education Foundation MLR level based on the ASE Education Foundation MLR (A1) task list. Through the inspection, testing, or measurement of components process, the student is taught to apply this knowledge to determine needed repairs and to repair vehicles.

Need: While our program does have state-of-the-art diagnostic tools and equipment, we currently do not have an inventory of any late model vehicles needed to help the students learn the electrical and mechanical systems of modern automobiles that are currently in high demand at automotive repair facilities. Funding is requested to purchase four used automobiles, years 2014 and above, to ensure that the auto technology students have the opportunity to work on vehicles that have current automobile safety systems such as automatic emergency braking, as well as high-tech digital features and electronic systems.

ARC Goals to Be Addressed, Objectives, and Strategy
ARC Investment Goal 2: Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.
State Objective 2.1: Support and promote education programs that will prepare students for jobs in the 21st century.
State Strategy 2.1.3: Work to create and support programs directed toward postsecondary access and success.
Proposed Basic Agency: Proposed Funding Sources:

ACPS $20,000
ARC $20,000
Total Cost $40,000
Preliminary Project Description

Project Name: 170 West Washington Street Redevelopment
Applicant: City of Hagerstown DCED
County: Washington
Contact: Jill Thompson
Phone: 301-739-8577 x195
Email: JillThompson@hagerstownmd.org

Project Description:
The City is requesting grand funding from the Appalachian Regional Commission to assist with redevelopment of the historic Nicodemus property located at 170 West Washington Street in Hagerstown, MD. Due to the location and historical value of the structure, this property was selected to be one of the City’s strategic acquisition and redevelopment projects. Located at the western gateway to the Downtown, the property had been vacant for a significant amount of time, which was impacting the immediate area, including churches and the St. Mary School. Using Economic Redevelopment funds, the City purchased the property and demolished the rear motel portion of the property, leveling the rear lot to make it ready for either new construction or parking, depending on a subsequent owner’s needs. The City has been marketing the property for resale back to the private sector for final redevelopment for 7 years. The building has been shown to approximately 75 prospects and we have been advised that the cost to correct the code defects in this gateway building makes the project infeasible and thus a deterrent to investment. ARC funding and local funding would be utilized for removal of asbestos, demolition of deteriorated interior surfaces, and installation of core system infrastructure. With these barriers to redevelopment removed, the property presents a unique opportunity for Economic Development through the private sector.

ARC Goals to Be Addressed, Objectives, and Strategy

ARC Investment Goal 4: Natural and Cultural Assets – Strengthen Appalachia’s community and economic development potential by leveraging the region’s natural and cultural heritage assets.
State Objective 4.3: Enhance and protect historic and cultural resources.
State Strategy 4.3.1: Support programs to identify, enhance and preserve Maryland’s heritage and cultural resources.

Proposed Basic Agency (Construction Projects Only):

Proposed Funding Sources:

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>City of Hagerstown</td>
<td>$50,000</td>
</tr>
<tr>
<td>ARC</td>
<td>$50,000</td>
</tr>
<tr>
<td>Total Cost</td>
<td>$100,000</td>
</tr>
</tbody>
</table>
Preliminary Project Description

Project Name: Allegany College of Maryland Workforce Training Theatre Enhancement Project
Applicant: Allegany College of Maryland
Contact: David Jones
County: Allegany
Phone: 301-784-5200
Email: djones@allegany.edu

Project Description:
A variety of large scale workforce development, community, economic development, and community events are held at the Allegany College of Maryland theatre. This facility is a critical part of the fabric of Allegany County as well as the Western Maryland region and an important location for workforce development to meet the needs of our community.

For example, during the last reporting period available, the workforce training theatre experienced significant usage, as documented below (represents two years of training/usage):

<table>
<thead>
<tr>
<th>Category</th>
<th>Days</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community</td>
<td>57</td>
<td>114</td>
</tr>
<tr>
<td>Continuing Education/Workforce Development</td>
<td>119</td>
<td>290</td>
</tr>
<tr>
<td>Credit Programs</td>
<td>91</td>
<td>375</td>
</tr>
<tr>
<td>Other</td>
<td>86</td>
<td>369</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>353</strong></td>
<td><strong>1,148</strong></td>
</tr>
</tbody>
</table>

In addition to the community usage, this project will directly benefit the College’s Multimedia Technology program. The program offers a variety of courses in Video, Audio, Graphics and Digital Photography. Allegany College of Maryland provides practical experience within the Multimedia Technology Department, which includes: a television studio, a multimedia classroom, Mac computer lab, an audio production area, an independent student laboratory, and a graphics production area.

The need for hands-on experience is critical in multimedia technology. The items requested will provide for economic development, community services, and the required hands-on experience to be prepared for the changing workplace.

As part of an internal review, as well as a Loss Control Survey, the theatre lighting and rigging have not been updated since it was established in the early 1970s. Renovations to ensure electronic efficiency as well as ongoing safety are needed to continue to meet the needs of this community resource. Without these renovations, the theatre will no longer be able to be used for workforce development and other training purposes, which will leave a huge gap in our community.

ARC Goals to Be Addressed, Objectives, and Strategy
ARC Investment Goal 2: Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachia.

State Objective 2.2: Expand partnerships among local schools, colleges, and businesses to support workforce development and improve workforce readiness.

State Strategy: 2.2.1: Provide continuing education training in advanced skills for workers in the region.

Proposed Basic Agency (Construction Projects Only): United States Department of Education

Proposed Funding Sources and Amounts:

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Allegany College of Maryland</td>
<td>$250,000</td>
</tr>
<tr>
<td>ARC</td>
<td>$250,000</td>
</tr>
<tr>
<td><strong>Total Cost</strong></td>
<td><strong>$500,000</strong></td>
</tr>
</tbody>
</table>
Preliminary Project Description

**Project Name:** Life Safety Code Upgrades Fund  
**Applicant:** City of Hagerstown CDED  
**County:** Washington  
**Contact:** Jill Thompson  
**Phone:** 301-739-8577 x195  
**Email:** JillThompson@hagerstownmd.org

**Project Description:**  
The City is requesting grant funding from the Appalachian Regional Commission for infrastructure upgrades to support fire protection systems for 8-10 downtown buildings. In order to re-use historic downtown buildings, water service must be upgraded to accommodate installation of code-required sprinkler systems. The cost of the utility upgrades is a significant barrier to private investment. The cost of infrastructure improvements for sprinkler systems for each downtown renovation project is around $50,000, which includes water line upgrade and vault in street. The total cost of the proposed infrastructure upgrade project is $500,000 with a funding request of $250,000 from the ARC and a local match of $250,000. The local match for ARC funds would be the developer investment in the renovation project, which includes installation of the sprinkler system.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 1:** Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy.

**State Objective 1.3:** Support reinvestment in existing communities throughout the region.

**State Strategy 1.3.2:** Provide the necessary infrastructure for revitalization and reinvestment.

**Proposed Basic Agency (Construction Projects Only):** DHCD

**Proposed Funding Sources:**

City of Hagerstown $250,000  
ARC $250,000  
Total Cost $500,000
Preliminary Project Description

**Project Name:** Cumberland Chase Access Road  
**Applicant:** Allegany County  
**Contact:** Bill Atkinson

**County:** Allegany  
**Phone:** 301-327-0840  
**Email:** atkinsoneco1@gmail.com

**Project Description:**
Project will provide an access road to land along US Route 220 in Allegany County. The road will use an existing entrance off of Route 220 and run parallel to access land for commercial development. The road will be 1,644 LF and provide access to 21 acres of land for commercial development. The area has several businesses committed to locate once the access road is completed. The new businesses will compliment the development of a nursing home, long term care facility and residential development on adjacent lands. The commercial development will include medical and other offices, as well as, retail space. It is anticipated to create 89 FTE.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems  
**State Objective 3.1:** Develop and support basic infrastructure and facilities needed to support community and economic development.  
**State Strategy 3.3.3:** Support development of key transportation corridors (highway, rail, aviation) that enhance economic opportunity.

**Proposed Basic Agency:** FHA, MDOT-SHA  
**Proposed Funding Sources and Amounts:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARC</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$1,000,000</td>
</tr>
</tbody>
</table>
Preliminary Project Description

Project Name: Professional Court Widening: Eastern Boulevard Improvements
Applicant: City of Hagerstown Engineering
County: Washington
Contact: Rodney Tissue
Phone: 301-739-8577 x128
Email: rtissue@hagerstownmd.org

Project Description:
Washington County plans to construct a 4-lane arterial roadway and 4-lane bridge across the Antietam Creek to connect Yale Drive to Professional Court within the City. This is Phase I of the project. In order to accommodate the traffic demand from the County project, it is necessary to widen Professional Court to a 4-lane road and complete upgrades including longer turning lanes at Eastern Boulevard, enhanced sidewalks and lighting, landscaping, and the traffic signal modifications at Eastern Boulevard. This City portion of construction is considered Phase II of the project. The City is receiving $500,000 from ARC FY 19 funds for the widening of Professional Court; the ARC FY 20 request is intended to fund the necessary improvements on Eastern Boulevard. The City’s overall project cost for Phase II is $2.5 million with a request for $750,000 in grant funding from the Appalachian Regional Commission and a local match of $1.25 million (in addition to the $500,000 ARC FY 19 funds).

ARC Goals to Be Addressed, Objectives, and Strategy
ARC Investment Goal 3: Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.
State Objective 3.3: Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.
State Strategy 3.3.4: Support multimodal transportation options.

Proposed Basic Agency (Construction Projects Only): MD SHA

Proposed Funding Sources and Amounts:

City of Hagerstown $1,250,000
ARC Grant Award FY19 $ 500,000
ARC Grant Request F20 $ 750,000
TOTAL $2,500,000
Preliminary Project Description

**Project Name:** Southern Garrett Business & Technology Park – Resource Drive Extension  
**Applicant:** Board of County Commissioners  
**Contact:** Cindy Sharon  
**County:** Garrett  
**Phone:** 301-334-1990  
**Email:** csharon@garrettcounty.org

**Project Description:**
This project will extend Resource Drive within the Southern Garrett Business & Technology Park (SGBTP) to provide access to additional lots for commercial development and job creation. SGBTP is located off of Maryland Highway (Route 135) adjacent to the Southern Garrett Industrial Park, which is at full capacity. This project will provide for both final design and construction of this local access road.

In addition to attracting new business to the remaining County-owned undeveloped land for sale, this project for the 1,000 linear foot road extension with cul-de-sac will benefit a second business expansion proposed by Total Biz Fulfillment, with plans to double its existing $5M facility at 120 Resource Avenue, Oakland, Maryland, constructed in 2016. Total Biz Fulfillment also operates its original distribution center located at 1 Corporate Drive within the Northern Garrett Industrial Park in Grantsville, Maryland.

Total Biz Fulfillment’s expansions are a result of exemplary worker training and services, to include receiving and warehousing goods; picking, packing, and shipping orders; scheduling inbound containers and assisting brokers; performing visual inspections and cycle counting; verifying stock movement with barcode tracking systems; managing sales representatives, merchant, and customer request; entering orders, claims, and returns processing; providing credit checks, invoicing, payment processing, and collections; sending order, shipment, and past due notifications; providing sales, shipping, inventory receivable, and aging reports; labeling, ticketing, kitting, refurbishing, and repackaging; preparing assortments and assembling displays; trade show preparation, assistance, and storage; mail-out services; and additional special services. Total Biz Fulfillment continues to thrive and increase its workforce, creating jobs in both the Northern and Southern regions of Garrett County.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems

**State Objective 3.3:** Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.

**State Strategy 3.3.2:** Improve secondary and local access highways roads that will support primary highway development and yield an integrated network of road transit in the region.

**Proposed Basic Agency:** MD SHA

**Proposed Funding Sources and Amounts:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARC</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$1,000,000</td>
</tr>
</tbody>
</table>
Preliminary Project Description

**Project Name:** Frostburg Gateway Enhancement Project at Braddock Road-Completion Phase  
**Applicant:** City of Frostburg  
**County:** Allegany  
**Contact:** Laura Michael  
**Phone:** 301-689-6000 x109  
**Email:** lmichael@frostburgcity.org

**Project Description:**
The City of Frostburg first developed the Gateway Project with the goal of constructing new infrastructure that would enhance function, safety, and aesthetic appeal by replacing a difficult to navigate intersection that serves as the community’s "Gateway" along the primary access route to downtown by way of Frostburg State University (FSU). As the project progressed, its scope expanded in order to accommodate growth at FSU, to support development projects occurring along the Center Street corridor, and to establish an enticing entryway to the City through its sole Opportunity Zone into the Main Street business district. In addition to necessary infrastructure and safety improvements that will benefit local citizens and the campus community, the project will serve as a catalyst for economic development of the Center Street corridor, where the success of several projects in progress are dependent upon its completion. The primary issue limiting these projects is the need to establish a direct, uninterrupted flow of traffic from Interstate 68 to the FSU campus, Frostburg's Opportunity Zone, and the business district. Construction of the Gateway project will produce long term positive impacts to the local economy, and immediately facilitate the Center Street Redevelopment Project, which involves revitalization and reinvestment in the community that will create new businesses, employment opportunities, and new commercial and residential space to meet documented needs within the region.

New infrastructure elements that will be created through the project include a roundabout to replace the current difficult to navigate 5-armed intersection, pedestrian and bicycle facilities, stormwater management features, and other aesthetic elements. Although the long term economic impact of the Gateway Project cannot be easily estimated, the immediate influence of just one of the planned development projects along the Center Street corridor involves a $1.4 million acquisition of eight properties by the City and an approximate $10 million investment proposed by a prospective developer. The completion of the Frostburg Gateway Enhancement Project will provide the necessary infrastructure to facilitate such reinvestment in the community and encourage economic development in an important corridor for growth within a Federal Opportunity Zone where both private and public development efforts are currently focused.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems

**State Objective 3.3:** Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.

**State Strategy 3.3.3:** Support development of key transportation corridors (highway, rail, aviation) that enhance economic opportunity.

**Proposed Basic Agency:** FHA, MDOT-SHA

**Proposed Funding Sources and Amounts:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARC</td>
<td>$1,500,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$1,500,000</td>
</tr>
</tbody>
</table>
Preliminary Project Description

**Project Name:** Wright Road Relocation Phase II
**Applicant:** Washington County
**Contact:** Scott Hobbs

**County:** Washington
**Phone:** 240-313-2407
**Email:** shobbs@washco-md.net

**Project Description:**
The project involves the relocation of Wright Road and will be constructed in phases with the developer. The developer has plans to build 1,750 LF of road near the main entrance to the proposed site. The County has plans to build approximately 2,000 LF from the terminus of the developer to Hopewell Road in Phase I, if provided with another ARC award for Phase II the County can build an additional 2,000 LF of roadway. The project includes the construction of a three-lane road (one lane in each direction with a center left turn lane).

The project will spur commercial development on the lands to the north of the new road, improve the transportation network, and relocate the road outside of the existing floodplain. A respected local developer plans to develop the land for a proposed business park with 0.8 million square feet of commercial space/warehouse. Once the development of the business park is complete it is expected to create at least 100 new jobs.

In addition to being a catalyst for economic development in the area, the road will provide an additional route for existing business traffic, especially truck traffic generated from nearby distribution facilities, to access both Interstates 70 and 81. This will make the surrounding area very attractive to businesses looking to locate or expand their facilities.

The Hopewell Valley area surrounding the new roadway has been identified by the County as a key location for potential economic development as evidenced by the support letter provided by the Washington County Economic Development Commission. In addition, the 2012 Economic Strategic Plan Hagerstown-Washington County identifies Hopewell Valley as a primary opportunity area.

In conclusion, ARC funding for this project will allow the County to leverage private and local investment to build infrastructure which will spur economic development which will in turn create additional job opportunities for the area and help Washington County to be more competitive in attracting new business and industry to the County. This is consistent with the intent of the ARC’s local access road grant program.

**ARC Goals to Be Addressed, Objectives, and Strategy**
**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.
**State Objective 3.3:** Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.
**State Strategy 3.3.2:** Improve secondary and local access highways roads that will support primary highway development and yield an integrated network of road transit in the region.

**Proposed Basic Agency (Construction Projects Only):** MD SHA

**Proposed Funding Sources and Amounts:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARC</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$1,000,000</td>
</tr>
</tbody>
</table>
Preliminary Project Description

**Project Name:** Shafer Park Drive Extension  
**Applicant:** Town of Boonsboro  
**Contact:** Paul Mantello  
**County:** Washington  
**Phone:** 301-432-7600  
**Email:** townmanager@townofboonsboro.com

**Project Description:**
Shafer Memorial Park, situated in the center of the Town of Boonsboro, serves as a community focal point that hosts major public events such as Boonesborough Days and Green Fest, as well as serves the Town of Boonsboro and southern Washington County’s recreational needs. The Town has a master plan of the park that includes expanding the recreational facilities to ensure the greater communities’ needs are met, in addition to stimulating the Boonsboro economy through development.

Shafer Memorial Park currently has two entrances and two park areas that are not connected to one another. The main entrance off Main Street leads to the Community Center, baseball field, park pavilions and playground equipment. The second entrance to the park, off Potomac Street, leads to practice fields and a DNR stocked fishing pond and proposed development that includes an aquatic/community facility, dog park, walking trails, and additional practice fields and playground areas. The park’s master plan also includes a road, known as Shafer Park Drive that approximately 400 feet in length that would link together the two park areas.

The Town of Boonsboro is requesting ARC Grant funding of the Shafer Park Drive Extension in order to make the connection of the facilities, forming one community park, and providing an additional means of access to the downtown business district.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

**State Objective 3.3:** Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.

**State Strategy 3.3.2:** Improve secondary and local access highways roads that will support primary highway development and yield an integrated network of road transit in the region.

**Proposed Basic Agency (Construction Projects Only):** Mayor & Council of Boonsboro

**Proposed Funding Sources and Amounts:**
- **ARC** $660,000
- **TOTAL** $660,000
Preliminary Project Description

**Project Name:** Town of Williamsport Overlay Project

**Applicant:** Town of Williamsport

**County:** Washington

**Contact:** Donnie Stotelmyer

**Phone:** 301-223-7711

**Project Description:**

In June 1966, Maryland State Highway Administration formed an agreement with the Town of Williamsport transferring portions of the roads through Williamsport to the Town of Williamsport. Therefore, the Town of Williamsport is responsible for the maintenance of the roads within town limits. As a small municipality, this is a cumbersome responsibility. Every day, there is heavy truck traffic passing through the Town of Williamsport on Route 11 and Route 68, which greatly wears on the surface of the roads creating potholes, ruts, and general deterioration of the roadway. Whenever there are accidents on Route 81, traffic is diverted through Williamsport, even further adding to the stress on our roads.

The Town of Williamsport is home to the Cushwa Basin C&O Canal National Historic Park where over 400,000 people visit each year. The C&O Canal is the 9th most visited park in the United States and is a valuable resource to the businesses in the Town of Williamsport. In the last 2 years, the National Park Services has completed many restorations to the C&O Canal Park in Williamsport. These continued restorations will only further increase the visitation and the number of cars traveling into and out of the Town of Williamsport.

The Town of Williamsport is a small municipality and we are not capable of keeping up with the maintenance of our roads per the agreement, which was made many years ago. That is why we are requesting ARC Grant funding to help mill and overlay approximately 447,000 square feet of the roads through Williamsport that are most in need of repair. These roads include: Potomac Street, Artizan Street, Salisbury Street, Vermont Street and Conococheague Street. These are the main thoroughfares into the downtown Williamsport area where many of the local businesses are located. Proper conditioning of these roads will help bring more businesses into the town center and foster economic growth.

**ARC Goals to Be Addressed, Objectives, and Strategy**

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems.

**State Objective 3.3:** Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.

**State Strategy 3.3.2:** Improve secondary and local access highways roads that will support primary highway development and yield an integrated network of road transit in the region.

**Proposed Basic Agency (Construction Projects Only):** MD SHA

**Proposed Funding Sources and Amounts:**

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>ARC</td>
<td>$200,000</td>
</tr>
<tr>
<td>TOTAL</td>
<td>$200,000</td>
</tr>
</tbody>
</table>
Strategic Goals and Objectives

The following is Maryland’s integration of its objectives and strategies to further ARC’s goals:

**ARC Investment Goal 1:** Economic Opportunities – Invest in entrepreneurial and business development strategies that strengthen Appalachia’s economy

**State Objective 1.1:** Support business expansions and increase start-ups and entrepreneurship.

- **State Strategy 1.1.1:** Provide training, investment leads, and technical assistance for businesses and entrepreneurs.
- **State Strategy 1.1.2:** Support efforts to improve access to capital for businesses.
- **State Strategy 1.1.3:** Provide the infrastructure to support businesses in the region.

**State Objective 1.2:** Prepare for the economic development of the next century and attract new businesses.

- **State Strategy 1.2.1:** Identify areas for development of research and testing facilities for new technology.
- **State Strategy 1.2.2:** Facilitate the development of research and testing facilities and workforce training for new technology.
- **State Strategy 1.2.3:** Support and promote agri-tourism and agricultural and other resource based businesses based on regional needs and demands.
- **State Strategy 1.2.4:** Provide technical assistance and support development of plans and studies.

**State Objective 1.3:** Support reinvestment in existing communities throughout the region.

- **State Strategy 1.3.1:** Work in partnership with local jurisdictions to support projects that encourage revitalization and reinvestment.
- **State Strategy 1.3.2:** Provide the necessary infrastructure for revitalization and reinvestment.
- **State Strategy 1.3.3:** Increase workforce and affordable housing stock.

**State Objective 1.4:** Increase international exports from the ARC region.

- **State Strategy 1.4.1:** Provide training and technical assistance for businesses.
- **State Strategy 1.4.2:** Develop programs that will assist in marketing and business development on an international level.

**ARC Investment Goal 2:** Ready Workforce – Increase the education, knowledge, skills, and health of residents to work and succeed in Appalachian

**State Objective 2.1:** Support and promote educational programs that will prepare students
ARC GOALS AND OBJECTIVES 2020

for jobs in the 21st century.

**State Strategy 2.1.1:** Expand and support the P-Tech model and K-12 STEM, and active learning labs in preparing students for 21st century jobs.

**State Strategy 2.1.2:** Work with local employers to create and expand apprenticeships and other school to work transition programs.

**State Strategy 2.1.3:** Work to create and support programs directed toward postsecondary access and success.

**State Objective 2.2:** Expand partnerships among local schools, colleges, and businesses to support workforce development and improve workforce readiness.

**State Strategy 2.2.1:** Provide continuing education training in advanced skills for workers in the region.

**State Strategy 2.2.2:** Work with local employers to create and expand apprenticeship programs.

**State Strategy 2.2.3:** Work with local businesses to develop programs that will encourage workers to take advantage of post-secondary education programs.

**State Strategy 2.2.4:** Support training for displaced workers and formerly incarcerated individuals.

**State Objective 2.3:** Provide support for recovery ecosystem.

**State Strategy 2.3.1:** Develop workforce training and job placement programs for those recovering from a substance misuse disorder.

**State Strategy 2.3.2:** Support transportation opportunities for individuals recovering from substance dependence in their reentry to the workforce.

**State Strategy 2.3.3:** Support temporary housing options for patients in recovery programs and returning to the workforce.

**State Objective 2.4:** Provide support for a strong, accessible health network.

**State Strategy 2.4.1:** Support training and education programs for healthcare professionals.

**State Strategy 2.4.2:** Increase access to healthcare.

**State Strategy 2.4.3:** Support projects for healthcare prevention and wellness.

**State Strategy 2.4.4:** Support programs that address substance dependence.

**ARC Investment Goal 3:** Critical Infrastructure – Invest in critical infrastructure – especially broadband; transportation, including the Appalachian Development Highway System; and water/wastewater systems

**State Objective 3.1:** Develop and support basic infrastructure and facilities needed to support community and economic development.
ARC GOALS AND OBJECTIVES 2020

State Strategy 3.1.1: Develop and improve water systems to ensure that residents and businesses have clean water.

State Strategy 3.1.2: Develop and improve wastewater systems for residents and businesses.

State Strategy 3.1.3: Develop and implement a combined stormwater overflow systems to ensure compliance with state and federal regulations.

State Objective 3.2: Continue the development of a modern communications network.

State Strategy 3.2.1: Increase access to broadband.

State Strategy 3.2.2: Develop, support, and maintain infrastructure for broadband and digital communications.

State Objective 3.3: Develop a balanced transportation system, which is supportive of economic growth and investment potential in the region.

State Strategy 3.3.1: Development of a north-south transportation network in the region.

State Strategy 3.3.2: Improve secondary and local access highways road that will support primary highway development and yield an integrated network of road transit in the region.

State Strategy 3.3.3: Support development of key transportation corridors (highway, rail, aviation) that enhance economic opportunity.

State Strategy 3.3.4: Support multimodal transportation options.

ARC Investment Goal 4: Natural and Cultural Assets – Strengthen Appalachia’s community and economic development potential by leveraging the Region’s natural and cultural heritage assets

State Objective 4.1: Increase employment and sales in the travel and heritage tourism industry, particularly in the areas of outdoor recreation, convention attractions, and historical interest.

State Strategy 4.1.1: Support regional marketing programs for the travel and tourism industry.

State Strategy 4.1.2: Support the development of heritage tourism products linked to state and national byway and heritage area efforts.

State Objective 4.2: Support and enhance the outdoor recreation economy.

State Strategy 4.2.1: Support the expansion of outdoor recreation opportunities.

State Strategy 4.2.2: Assist in development of tourism opportunities related to outdoor recreation.
State Objective 4.3: Enhance and protect historic and cultural resources.

State Strategy 4.3.1: Support programs to identify, enhance and preserve Maryland’s heritage and cultural resources.

State Strategy 4.3.2: Assist in development of tourism opportunities related to historic and cultural resources.

ARC Investment Goal 5: Leadership and Community Capacity – Build the capacity and skills of current and next-generation leaders and organizations to innovate, collaborate, and advance community and economic development

State Objective 5.1: Strengthen leadership skills and capacity.

State Strategy 5.1.1: Support programs that provide training in leadership development for youth, interested citizens, and community leaders.

State Strategy 5.1.2: Support programs that provide management skills to nonprofit organizations.

State Objective 5.2: Promote collaborative partnerships.

State Strategy 5.2.1: Support groups, meetings and workshops that provide opportunities for cooperation and capacity building.
Project Package Timeline, Review and Selection Process

- Request for Preliminary Project Proposals sent to points of contact by February 7, 2020. FY2021 ARC projects are requested from County Government, Local Government, non-profit organizations and educational institutions. Eligible applicants interested in submitting a project request contact: Allegany County Department of Economic and Community Development, Garrett County Economic Development, or Washington County Office of Community Grant Management.

- Preliminary Project Descriptions (PPD’s) are submitted to respective County Commissioners for review and priority ranking no later than April 9, 2020.

- PPD’s to be reviewed and ranked by the Boards of County Commissioners and submitted to Tri-County Council for Western Maryland (TCCWMD) before May 15, 2020.

- Tri-County Council for Western Maryland and Maryland Department of Planning’s ARC Program Manager review, collate, and rank the project requests. The Completed Project Package is compiled and presented to the full board of TCCWMD on June 17, 2020 for approval and submittal to the State.

  Preliminary Project Descriptions are reviewed and ranked based upon the set of criteria outlined by the ARC Strategy Statement: Project Readiness, Degree of Need, State Targeted Investment Priorities, Project Evaluation/Prioritization, Scope and Cost Effectiveness, Degree of Distress, Degree of Non-ARC Funds.

- Projects in a fundable position are invited via a written notice of Invitation to Submit Application during August 2020.

- Eligible projects in a fundable position may submit Full Application Packets as early as September 1, 2020. In most cases, funding will become available October 1, 2020.

- All projects in a fundable position under the FY20 project package should be submitted to the ARC Program Manager no later than November 20, 2020.

  In the event a project is not submitted by November 20, 2020, funding will be transferred to another project to ensure the region does not lose those funds.

As the Local Development District (LDD) for the State of Maryland, Tri-County Council for Western Maryland provides access to the following project planning guides on its website: www.tccwmd.org.

2020 Annual Strategy Statement Maryland
2020-2024 Appalachian Maryland Development Plan
ARC Five-Year Strategic Plan for Capitalizing on Appalachia’s Opportunities 2016-2020
ARC Goals and Objectives 2020
Special thanks to those participants of the FY21 ARC Project Package:

Allegany County Department of Economic & Community Development
701 Kelly Road
Cumberland, Maryland 21502
301-777-5967
www.alleganyworks.org

Garrett County Economic Development
Frederick A. Thayer III Courthouse
203 South Fourth Street, Room 208
Oakland, Maryland 21550
301-334-1921
www.gcedonline.com

Washington County Office of Community Grant Management
33 West Washington Street, Room 210
Hagerstown, Maryland 21740
240-313-2092
http://www.washco-md.net

Tri-County Council for Western Maryland Projects Committee
One Technology Drive, Suite 1000
Frostburg, MD 21532
301-689-1300
www.tccwmd.org